



# H1 2025 Interim Results

Michael Lewis, CEO  
Jutta Dönges, CFO

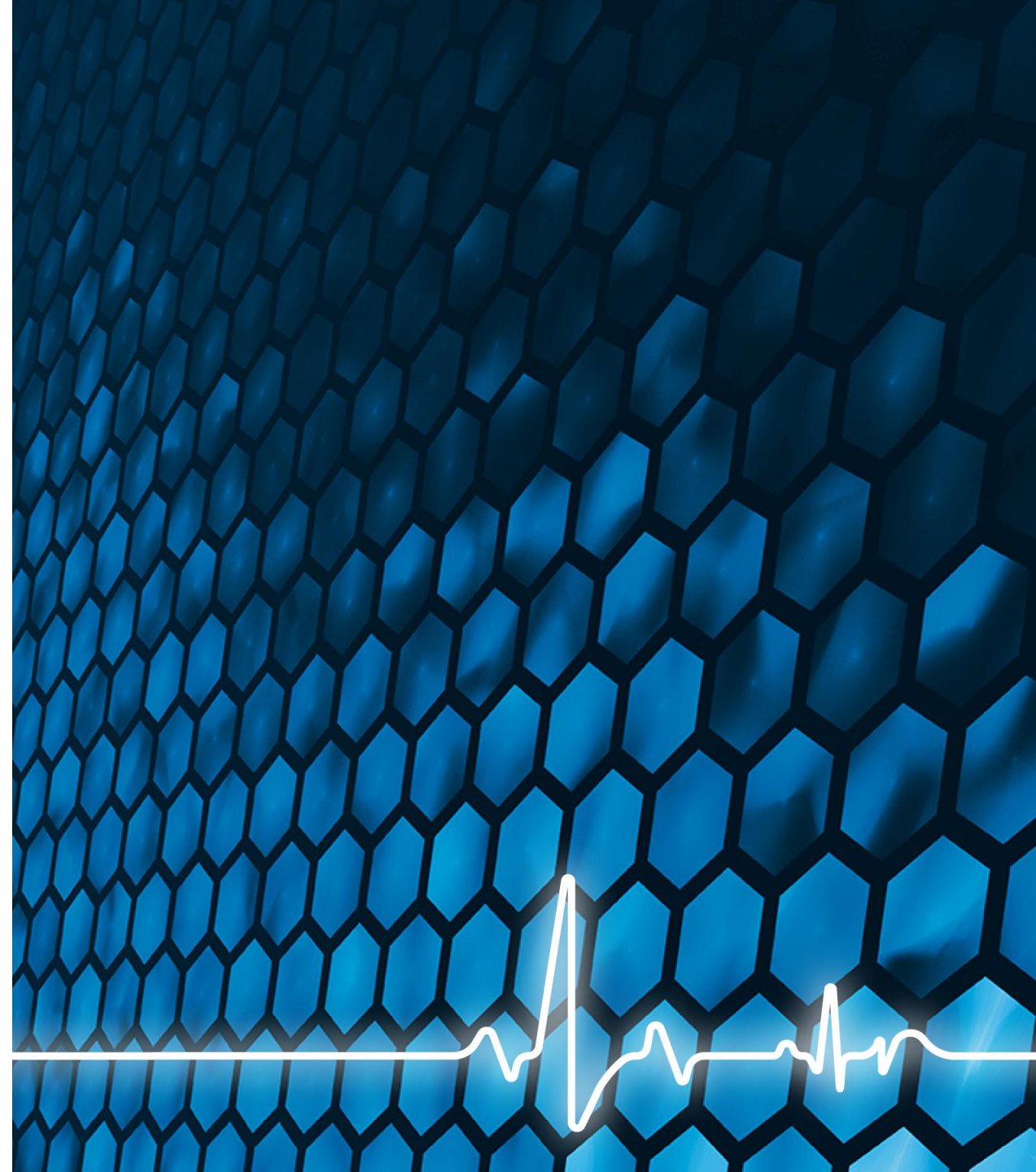
7 August 2025

The beating heart of energy.



# Agenda

- 1. H1 2025 Review**
2. Financial Performance & Outlook
3. Appendix



# Key highlights – Fully on track to deliver on our 2025 outlook

**€379m**

PY €1,743m

**Adjusted EBITDA  
H1 2025**

**€135m**

PY €1,138m

**Adjusted Net Income  
H1 2025**

**€3,256m**

YE<sub>2024</sub> €3,404m

**Economic net cash  
end H1 2025**

## H1 2025 results

- Solid financial results with €379m Adj. EBITDA in line with plans
- FY 2025 outlook confirmed
- Strong cash position and improvement of Uniper's stand-alone credit ratings
- Significant further progress in fulfilling Uniper's divestment requirements
- Strategy refined: Detailing transformation path with focus on new clean power plant projects and realignment of hydrogen business
- Decision to improve cost efficiency and streamline of organizational setup
- Putting AI to work: Strategic partnership with Microsoft agreed



# Focused & disciplined capital allocation – ~€8bn capex for transformation unchanged until the early 2030s

## Growth capex for transformation 2025 – 2030

Playing key role in GER's 20 GW gas-fired power plans and UK's gas-fired power with CCS plans

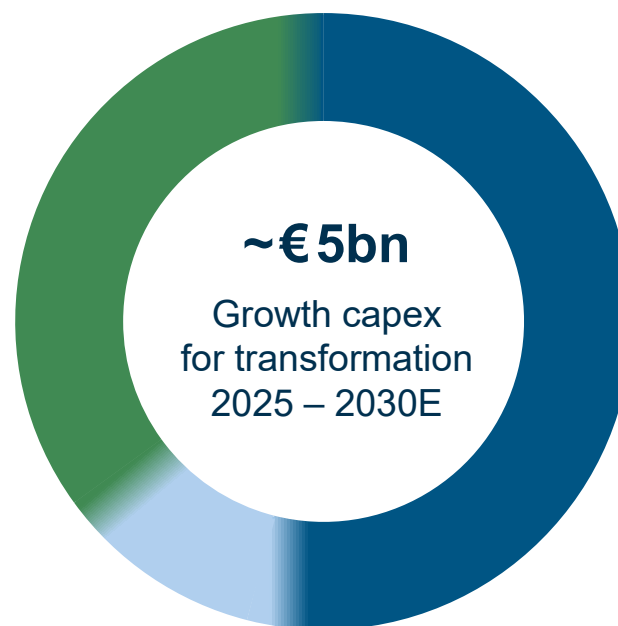
Flexible  
Generation

Expanding renewable projects in our core markets

Green  
Generation

Re-build global gas & LNG portfolio

Greener  
Commodities

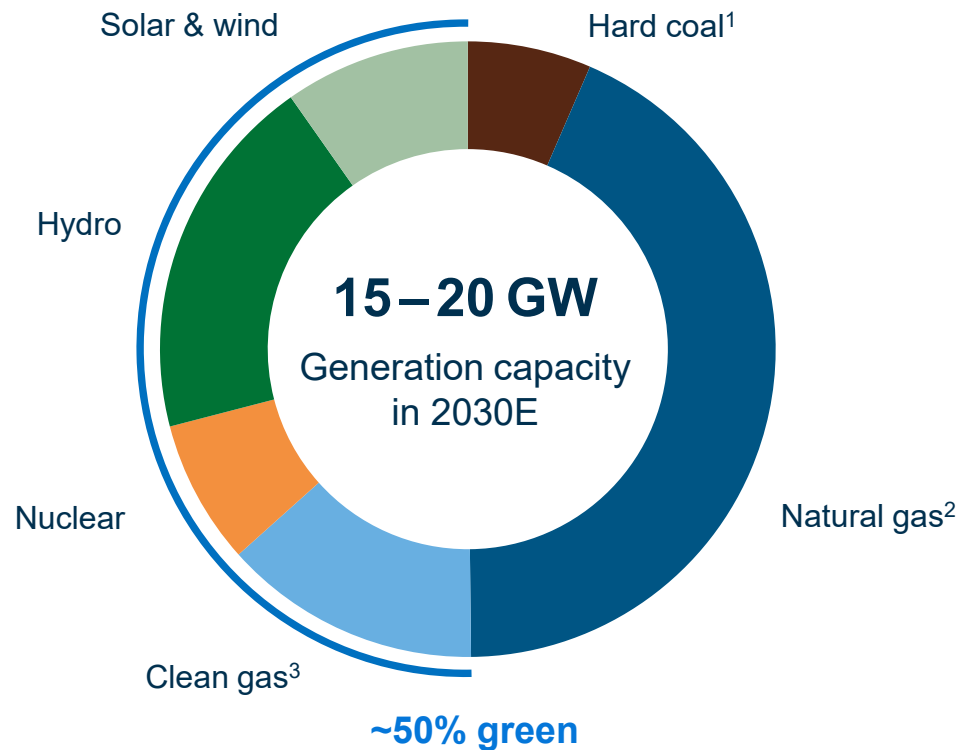


## Key messages

- €900m growth capex committed until the middle of 2025
- Regular investment plan reviews to adapt to changing political priorities
- Strict capital discipline leads to rebalance mix in growth capex plans
- Stronger focus on new flex power projects
- Expanding share of renewables key pillar for transformation despite slower growth path
- Deceleration of build out of renewable and low-carbon gases business opportunities in light of sluggish market development

# Flexible & Green Generation – Growth capex focused on build out of flexible power plants, solar & wind boosting green share

## Flexible & Green Generation portfolio mix



## Portfolio strategy

- Expanding share of green capacity to achieve carbon neutrality by 2040<sup>4</sup>
- Prioritizing investments with regulated or contracted cash flows
- Greater focus on new clean gas-fired power plant<sup>3</sup> projects in Germany and the UK contributing to security of supply
- Optimized solar & wind power growth plan after undergoing profitability review
- Converting existing fossil-fuel power plants in the Nordics to renewable fuel
- On course to end commercial coal-based power generation by 2029<sup>1</sup>

## Key messages for H1 2025

- Getting ready to build clean gas-fired power stations<sup>3</sup> in Germany and UK
- First solar projects and pump storage project Happurg under construction
- Financial decisions for 250 MW of renewable energy projects taken

1. Assets not in commercial operation but must serve as system back-up at the request of the transmission system operator.

2. Including fuel-oil-based electricity generation.

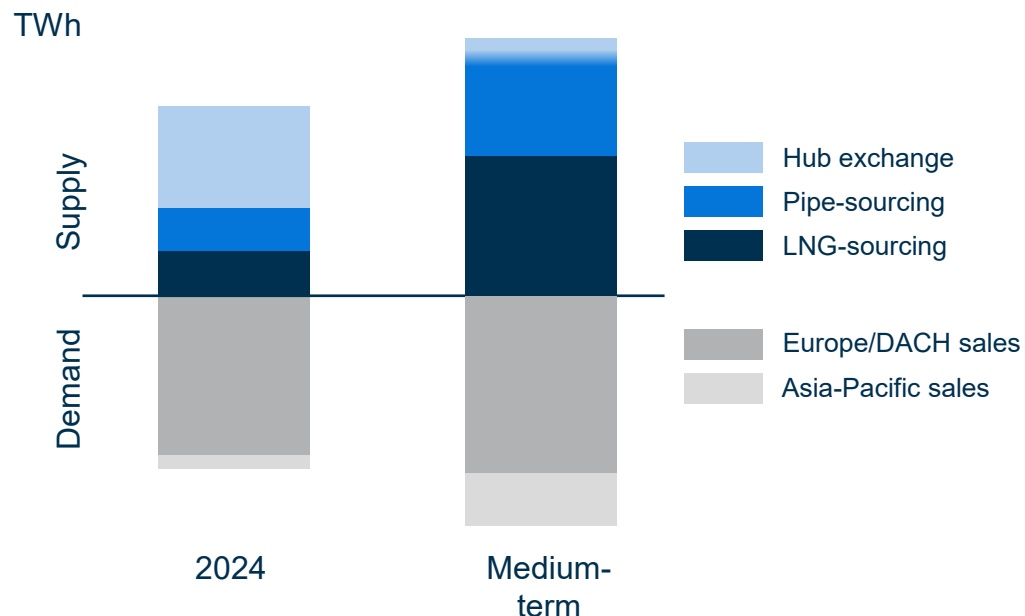
3. New gas-fired power plants with net zero potential (e.g. CCS capabilities or hydrogen-ready) and power plant units converted to bio-oil or biogas.

4. Including compensation, to the extent economically viable. Scope 1 and 2 emissions move towards neutrality within the EU ETS by 2040. Scope 3 emissions decline in line with market development, customer behavior and political targets.



# Greener Commodities – Rebuilding a diversified and risk-balanced Gas & LNG portfolio

## Gas Sales – Supply and demand mix



## Medium-term contribution

### Gas Midstream

Adjusted EBITDA €250m – €300m

## Portfolio strategy

- Deliver affordable, competitive and innovative gas products to customers
  - Supply 180 – 200 TWh p.a. to B2B customers in the DACH region
  - Expand LNG sales in Asia to manage volume and price risks
- Gradually rebuild risk-balanced, diversified supply portfolio with the general principle of “supply follows sales”
  - Aim to secure total 250 – 300 TWh p.a. mostly via pipeline and LNG LTCs
  - Increased number of sourcing channels, regions and counterparties
  - Aim for 5 – 10% share of renewable and low-carbon gases in line with market developments and first electrolyzers in operation
  - Prudent risk management on deal and portfolio level

## Key messages for H1 2025

- New LTC gas contracts with a volume of 30 TWh p.a. signed
- Energy sales arm broadened – Supply deal with Octopus Energy

# Putting full focus on strategy execution

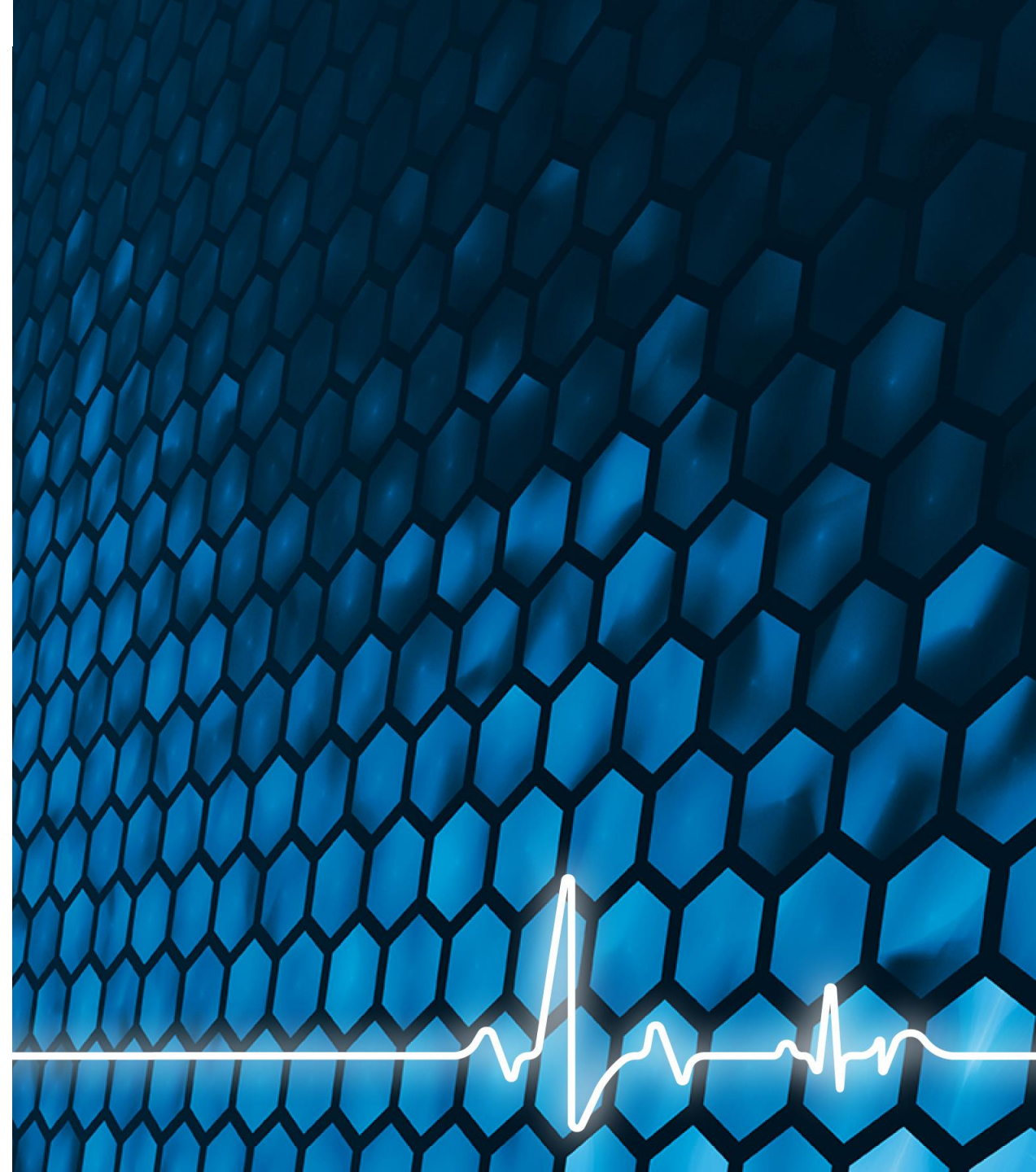
## Key focus areas for the remainder of 2025

- Deliberate execution of Uniper's strategy "Accelerating the energy Transition"
- Taking meaningful financial decisions in Flexible Generation and Green Generation
- Reinforcing Uniper's role as a leading European Gas & LNG player by further rebuilding the gas portfolio and concluding new gas supply contracts
- Focus on operational excellence, efficiency improvements and cost reduction in line with our strategy execution
- Pushing ahead with preparations to enable the re-privatization of Uniper



# Agenda

1. H1 2025 Review
- 2. Financial Performance & Outlook**
3. Appendix





# Uniper – Driving ahead transformation



## Transforming Uniper

- Ambition to become a world-class energy company in the integration of AI
- Uniper and Microsoft entered into strategic partnership
- Focus on further developing the Group-wide data and AI strategy
- AI in power plants to optimize operational processes already in use



## Improving financial stability

- Credit rating agencies highlight improvement in financial risk profile and efforts to reduce earnings volatility
- S&P upgrades Uniper's stand-alone credit profile and affirmed issuer rating at BBB- with stable outlook
- Scope upgrades Uniper's issuer rating to BBB



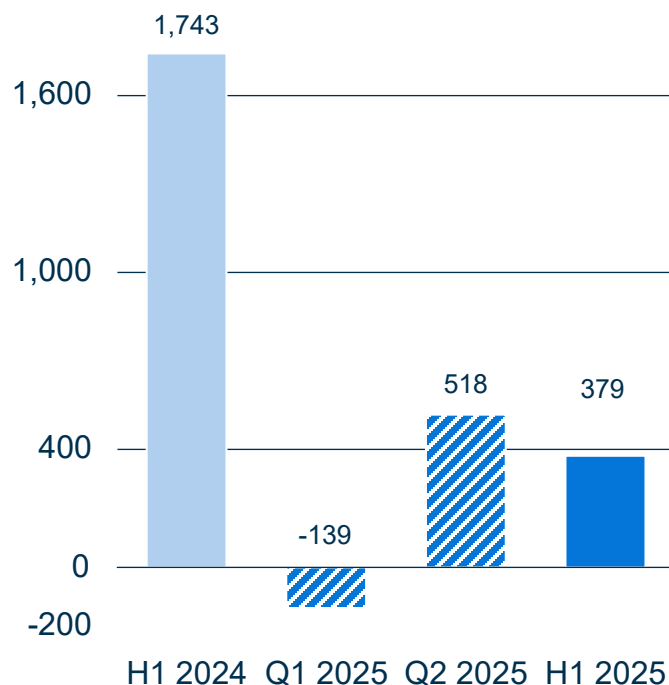
## Strengthening resilience

- Stricter guidelines within the risk management system in operation mode
- Dedicated program to enhance efficiency and streamline processes with first solutions
- Recalibrated project plans resulting in lower staffing requirements

# Key financials H1 2025 – Solid earnings trend with clear upturn in the 2nd quarter

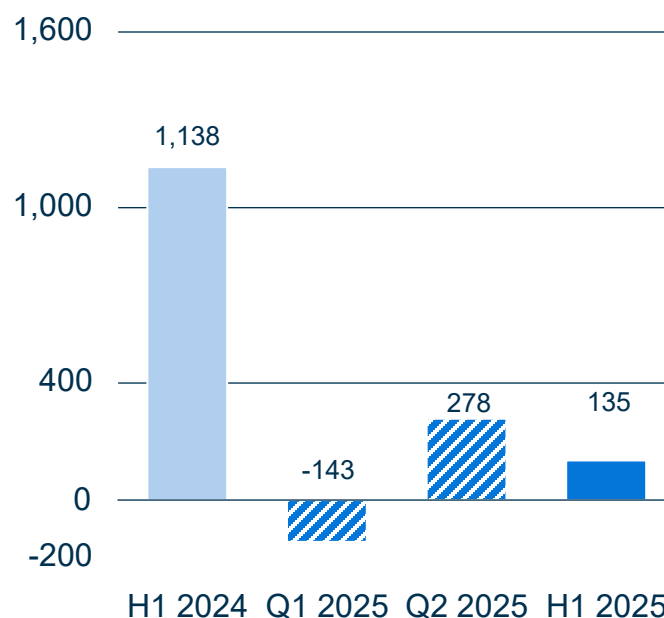
## Adjusted EBITDA

€m



## Adjusted Net Income (ANI)

€m



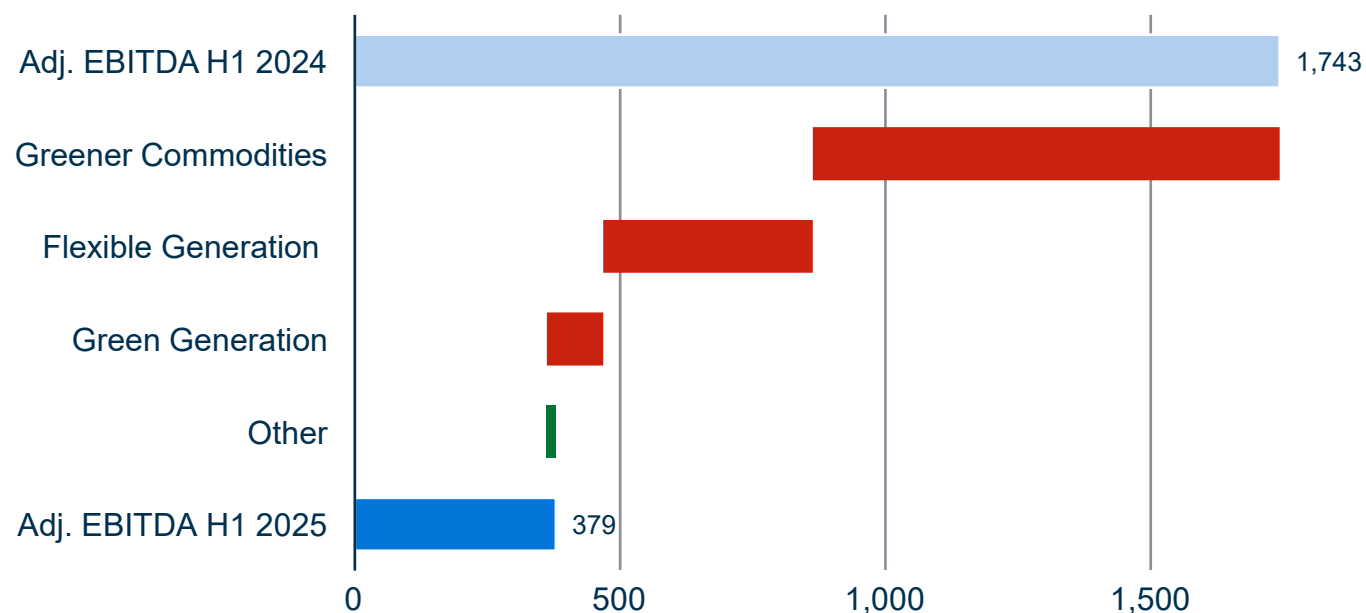
## Key messages

- H1 2025 back in positive territory after modest start into the year
- 2nd quarter earnings contribution with expected catch-up effect
- H1 2025 results reflect the expected weaker performance after the exceptional profit highs compared to previous year
- No more tailwind from strong power generation hedging and a weak gas midstream business
- Adjusted Net Income supported by contribution from a positive financial result

# Key earnings drivers H1 2025 – Trading margins and spreads in forward business down

## Reconciliation Adjusted EBITDA H1 2024 to H1 2025

€m



## Key messages

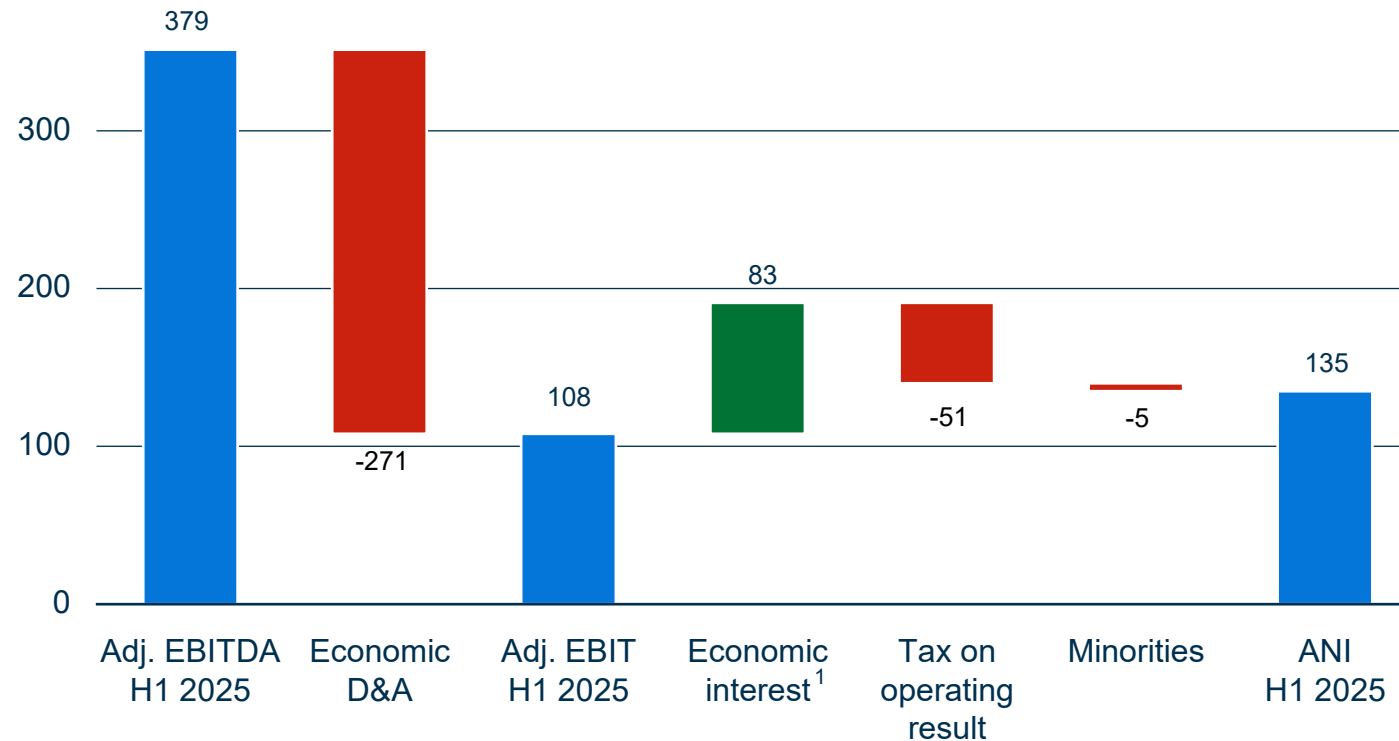
- Greener Commodities with lower contribution from past optimization activities and lapse of gas curtailment gains
- Flexible Generation with solid result after the end of exceptional returns in previous years and further progress in phase-out of coal
- Green Generation with lower contribution from Nordics



# Adjusted Net Income H1 2025 – Back in positive territory after modest start

## Reconciliation Adjusted EBITDA H1 2025 to Adjusted Net Income H1 2025

€m



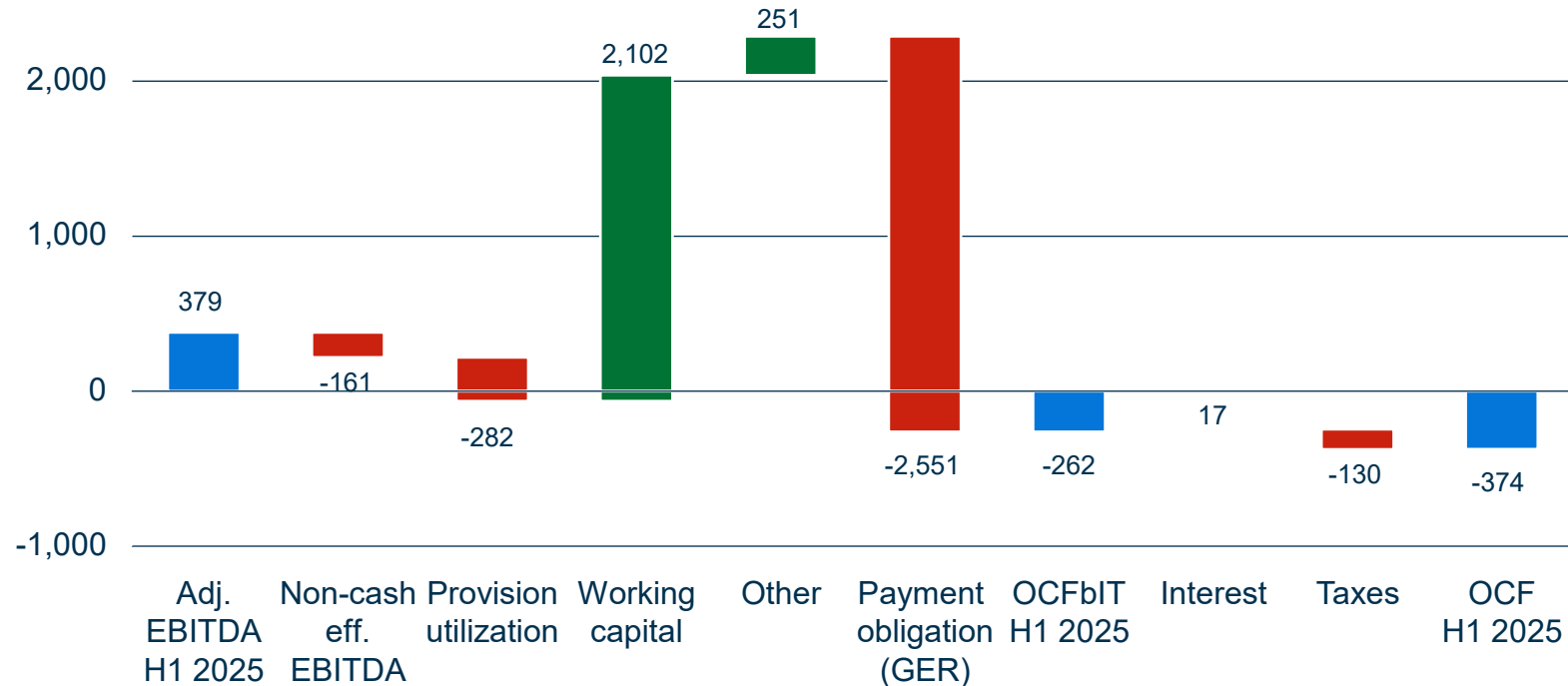
### Key messages

- Depreciation declined, mainly due to the lower asset base in fossil generation
- Positive economic interest result fuelled by a strong net cash position
- Tax rate on operating result at 26.5%

# Operating cash flow H1 2025 – Strong positive working capital flattens cash outflow to the Federal Republic of Germany

## Reconciliation Adjusted EBITDA H1 2025 to operating cash flow H1 2025

€m

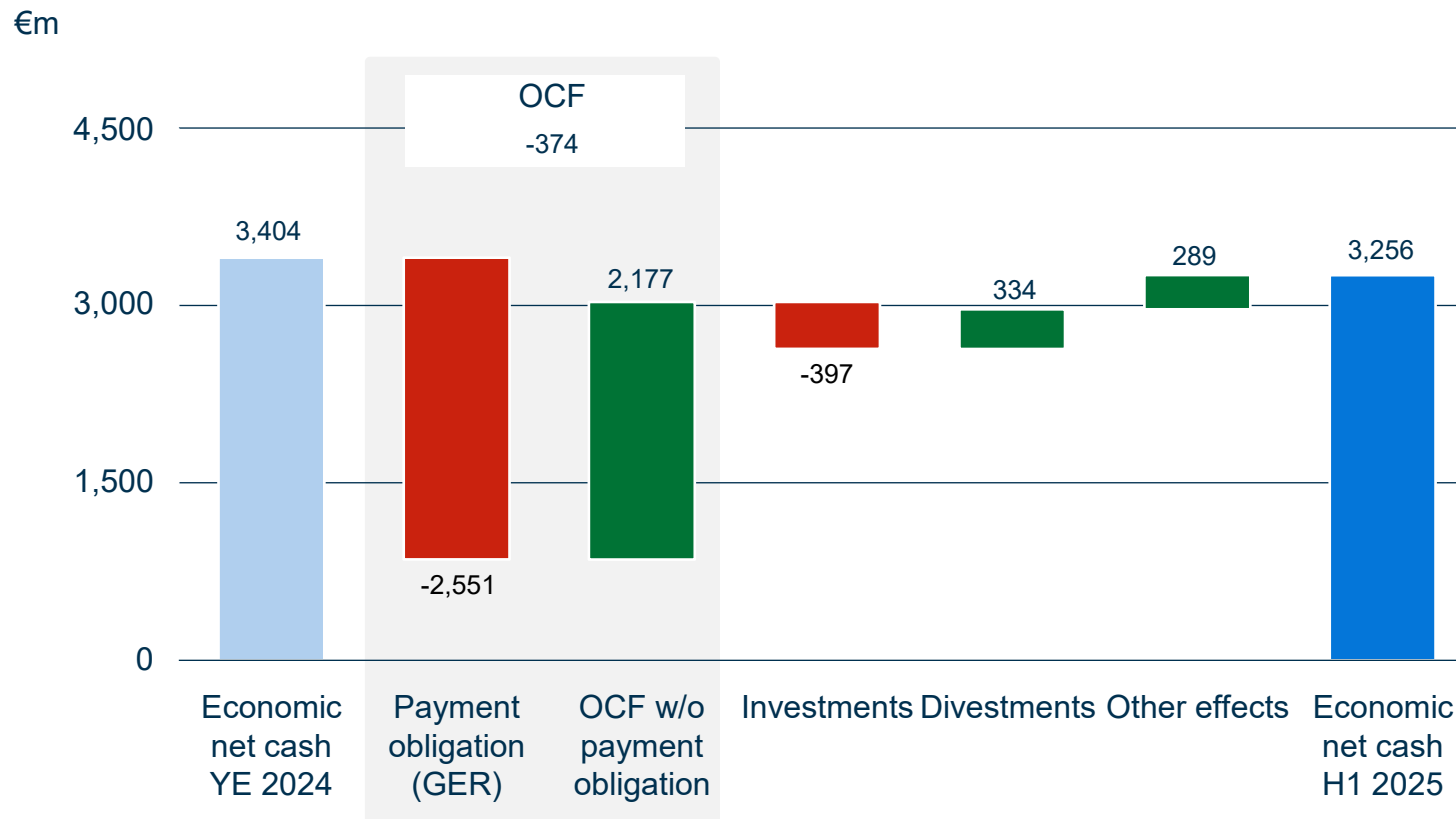


### Key messages

- OCF in negative territory due to settled payment obligation to the Federal Republic of Germany in March 2025
- Significantly lower working capital requirements due to strong seasonal gas withdrawals in Q1 and cautious self-filling of storage facilities in Q2

# Economic net debt H1 2025 – Excellent net cash position

## Reconciliation economic net cash YE 2024 to H1 2025



## Key messages

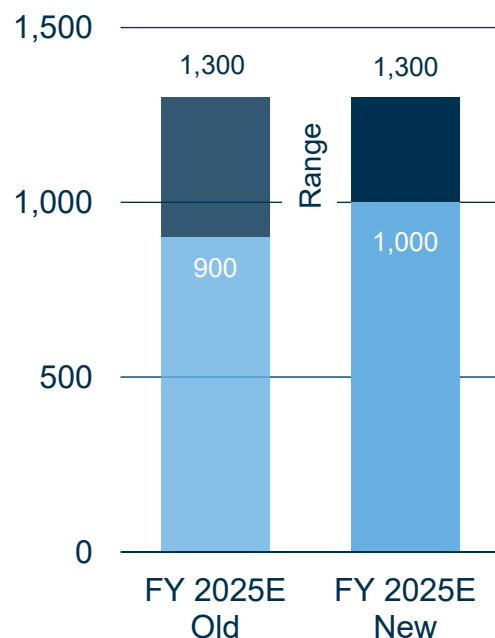
- Strong economic net cash position almost at the same levels as at the beginning of the year
- Economic net cash up by around €700m compared with end-March 2025
- Cash-effective investments up around 75% compared the same period last year, with investments in renewable energies on the rise
- Divestments mainly related to sale of Hungarian gas-fired power plant Gönyű
- €3bn undrawn revolving credit facility extended by one year to 2028, providing for additional committed liquidity if needed



# Outlook for FY 2025 – Fully on track

## Adjusted EBITDA

€m



## Adjusted EBITDA

By segment

### Green Generation

Significantly above



### Flexible Generation

Significantly below



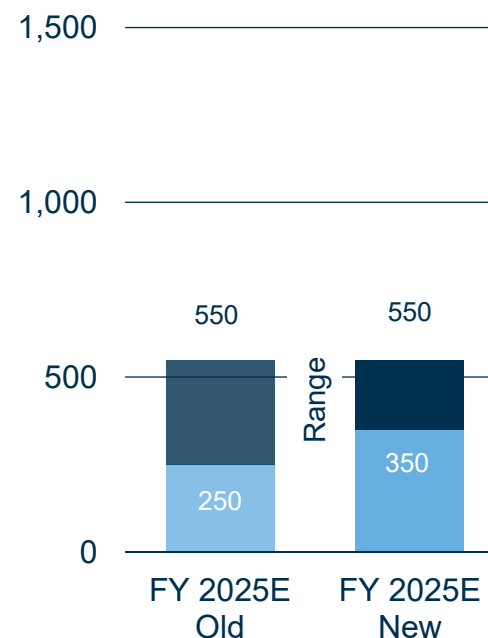
### Greener Commodities

Significantly below



## Adjusted Net Income (ANI)

€m

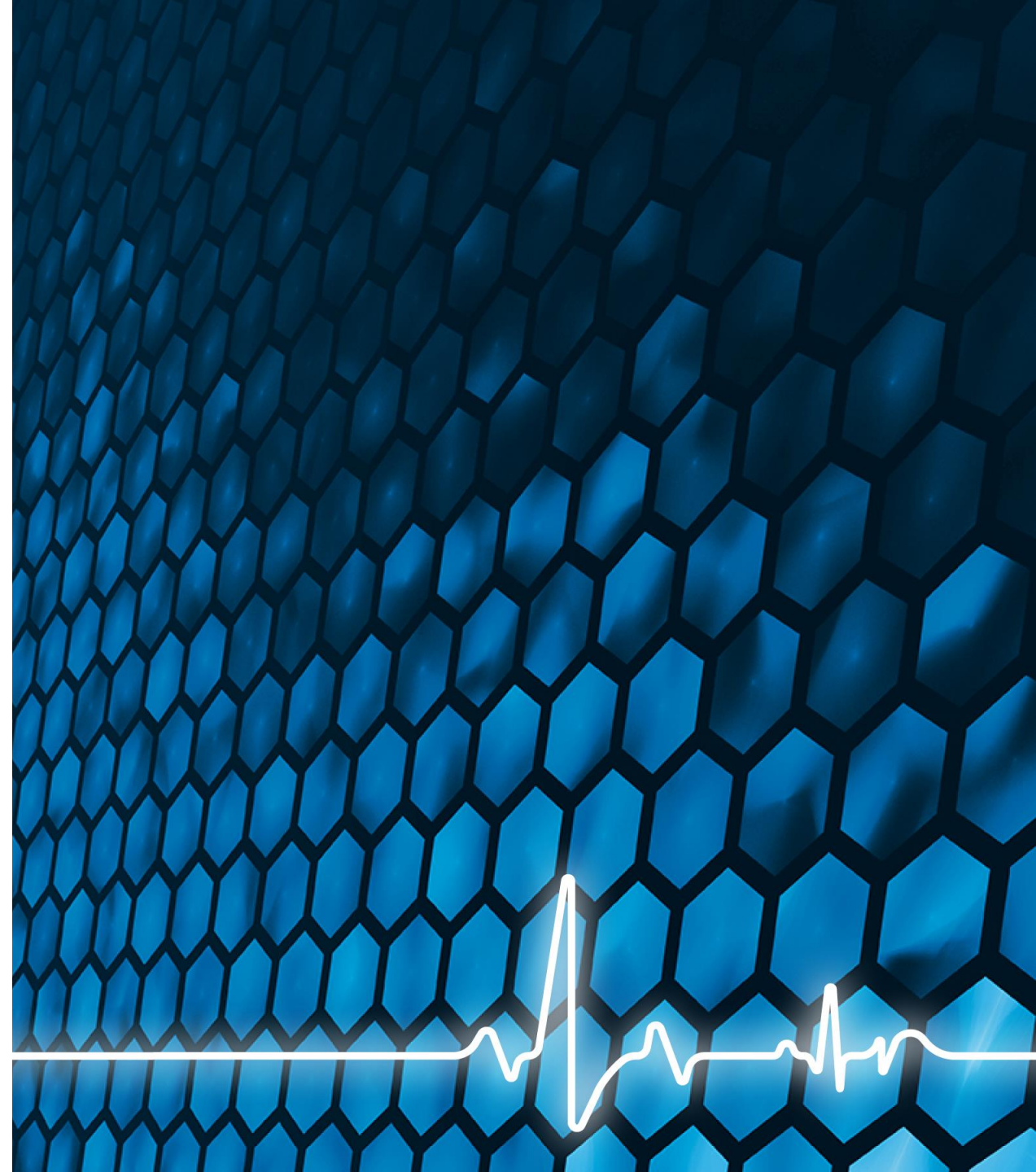


## Key messages

- Well on track to meet annual financial outlook
- Outlook confirmed and range narrowed
- Earnings in Green Generation expected to improve in absence of recurrence of prior years nuclear provisions allocation
- Anticipated reduced earnings in Flexible Generation against roll-off of strong hedging results
- Greener Commodities significantly below 2024 levels, with the expected hit largely digested in Q1 2025

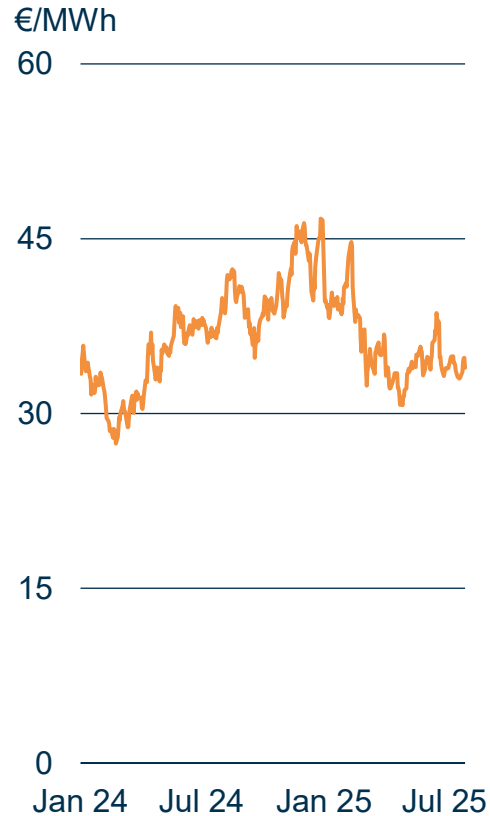
# Agenda

1. H1 2025 Review
2. Financial Performance & Outlook
3. **Appendix**

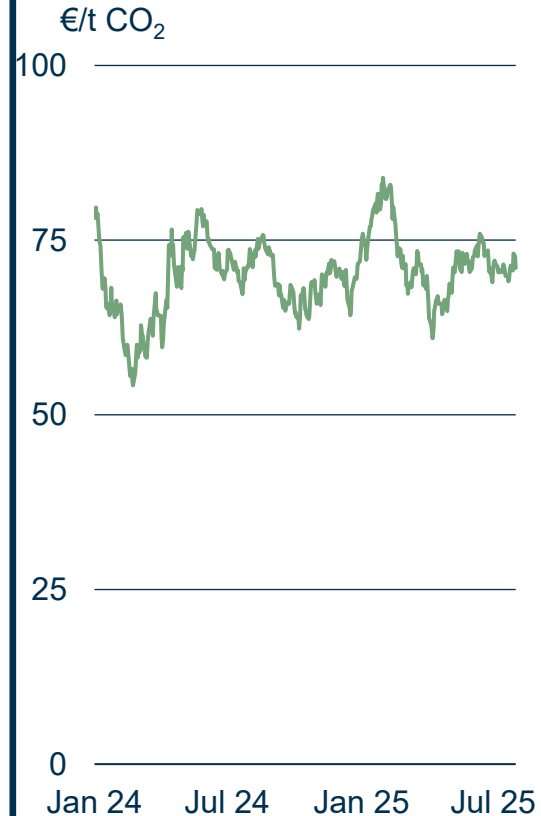


# Commodity prices

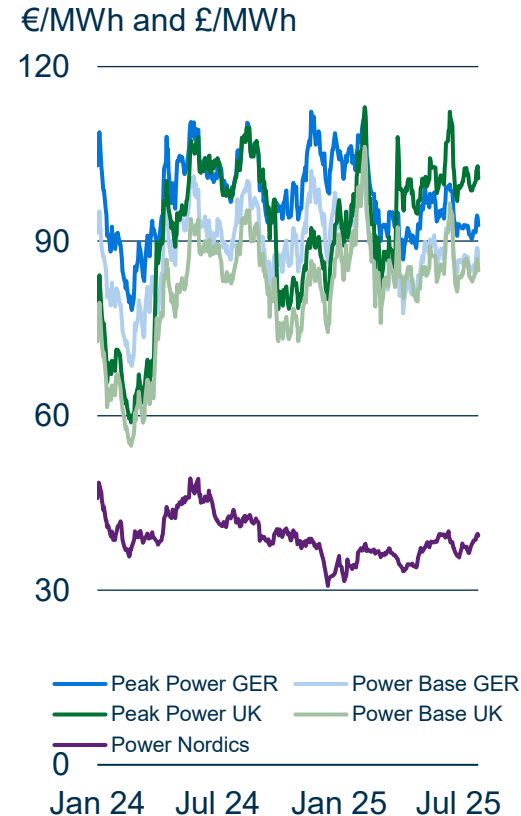
## Gas prices<sup>1</sup>



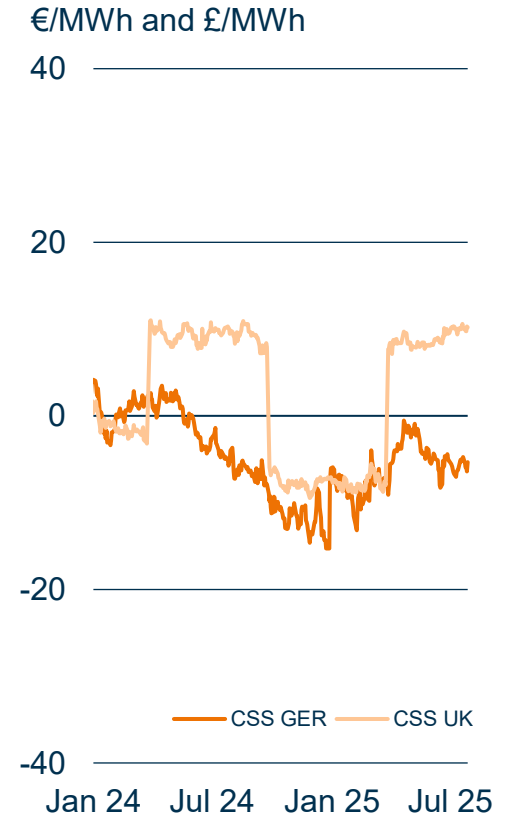
## CO<sub>2</sub> prices<sup>2</sup>



## Electricity prices<sup>3</sup>



## Spark spreads<sup>4</sup>



1. Gas: TTF one-year forwards; 2. EU Allowances (EUA): Spot prices; 3. Electricity: Germany peak and base load one-year forwards and UK peak and base load one-season forwards, Nordic one-year forwards 4. Clean spark spreads: Germany peak load one-year forwards and UK peak load one-season forwards.

Source: Uniper, prices shown until 1 August 2025.

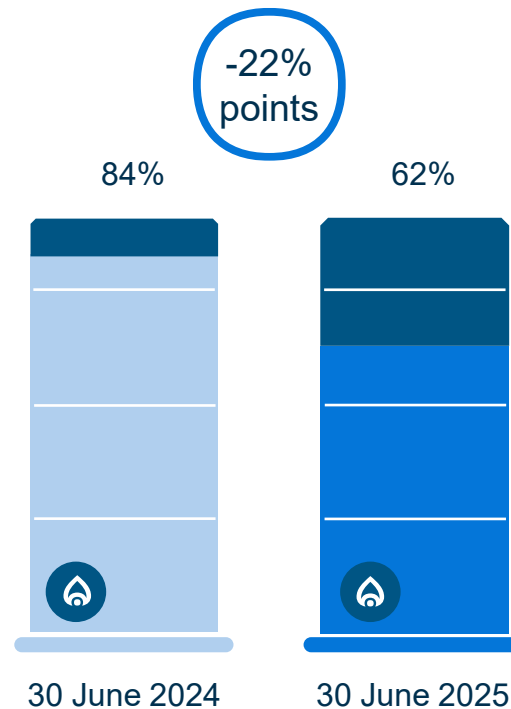


# Operating indicators

## Greener Commodities

### Gas storage filling<sup>1</sup>

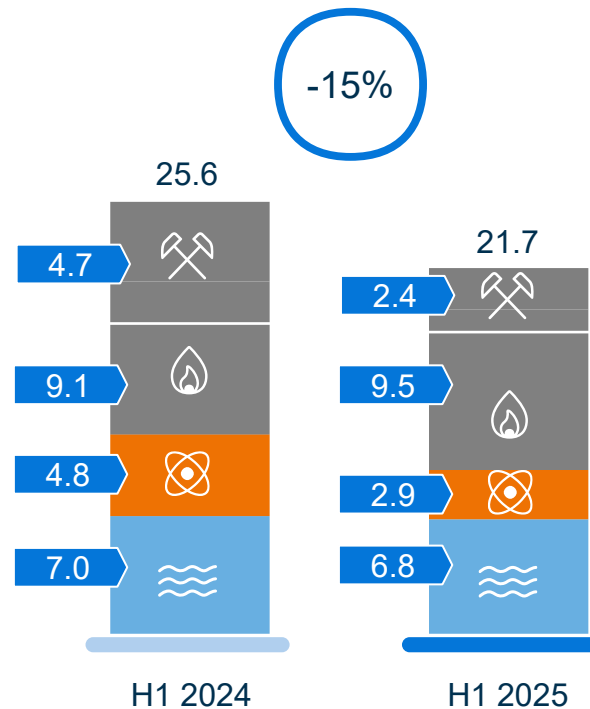
%



## Green & Flexible Generation

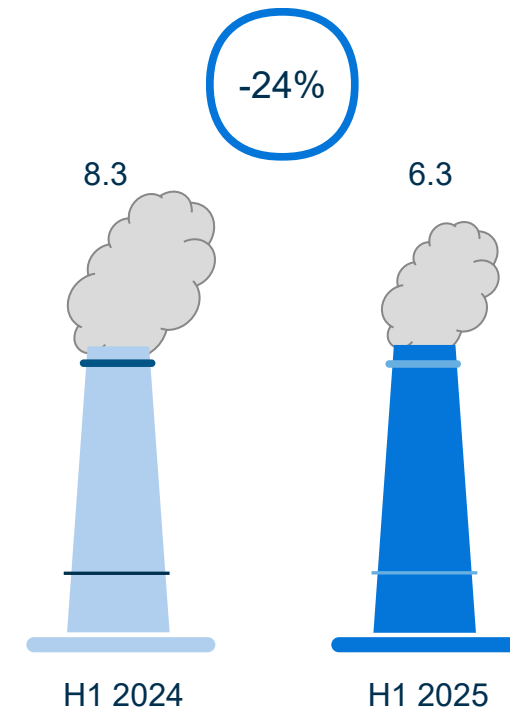
### Production volume<sup>2</sup>

TWh



## Group carbon emissions

### Scope-1<sup>3</sup>

Mt CO<sub>2</sub>

1. Sources: Uniper storage platform, AGSI transparency platform.

2. Accounting view. Coal-fired generation includes co-feed biomass (H1 2025: 0.41 TWh (H1 2024: 0.25 TWh)).

3. Scope 1.1 stationary combustion related emissions.

# Electricity generation – Volumes

| TWh          |                          | H1 2025<br>Pro-rata view | H1 2024<br>Pro-rata view | H1 2025<br>Accounting view | H1 2024<br>Accounting view |
|--------------|--------------------------|--------------------------|--------------------------|----------------------------|----------------------------|
| Hydro        | <b>Subtotal</b>          | <b>6.77</b>              | <b>6.99</b>              | <b>6.78</b>                | <b>6.98</b>                |
|              | Germany <sup>1</sup>     | 1.86                     | 2.84                     | 2.34                       | 3.23                       |
|              | Sweden                   | 4.91                     | 4.15                     | 4.44                       | 3.75                       |
| Nuclear      | Sweden                   | <b>5.27</b>              | <b>6.22</b>              | <b>2.92</b>                | <b>4.82</b>                |
| Gas          | <b>Subtotal</b>          | <b>9.08</b>              | <b>8.66</b>              | <b>9.52</b>                | <b>9.08</b>                |
|              | Germany                  | 2.62                     | 2.40                     | 2.95                       | 2.71                       |
|              | United Kingdom           | 5.99                     | 4.78                     | 6.06                       | 4.87                       |
|              | Netherlands              | 0.46                     | 0.46                     | 0.47                       | 0.47                       |
|              | Sweden <sup>2</sup>      | 0.01                     | 0.01                     | 0.03                       | 0.03                       |
|              | Hungary                  | 0.00                     | 1.00                     | 0.00                       | 1.00                       |
|              |                          |                          |                          |                            |                            |
| Hard coal    | <b>Subtotal</b>          | <b>2.40</b>              | <b>4.61</b>              | <b>2.44</b>                | <b>4.70</b>                |
|              | Germany                  | 0.48                     | 1.95                     | 0.50                       | 1.97                       |
|              | United Kingdom           | 0.00                     | 1.32                     | 0.00                       | 1.35                       |
|              | Netherlands <sup>3</sup> | 1.91                     | 1.34                     | 1.94                       | 1.38                       |
| <b>Total</b> |                          | <b>23.52</b>             | <b>26.48</b>             | <b>21.65</b>               | <b>25.58</b>               |

1. Hydro Germany's net electricity generation includes net pumped-storage-related water flows.

2. Includes fuel oil-based electricity generation.

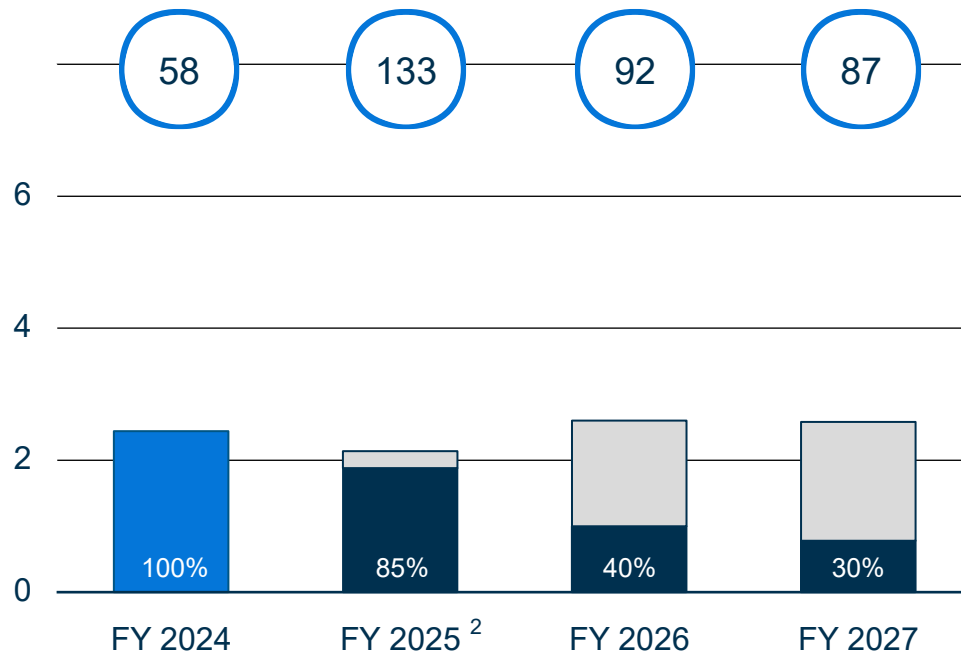
3. Coal-fired generation incl. co-feed biomass (H1 2025: 0.41 TWh (H1 2024: 0.25 TWh).

Note: Deviations may occur due to rounding.

# Outright power hedging in Germany and Nordic – Physical asset positions

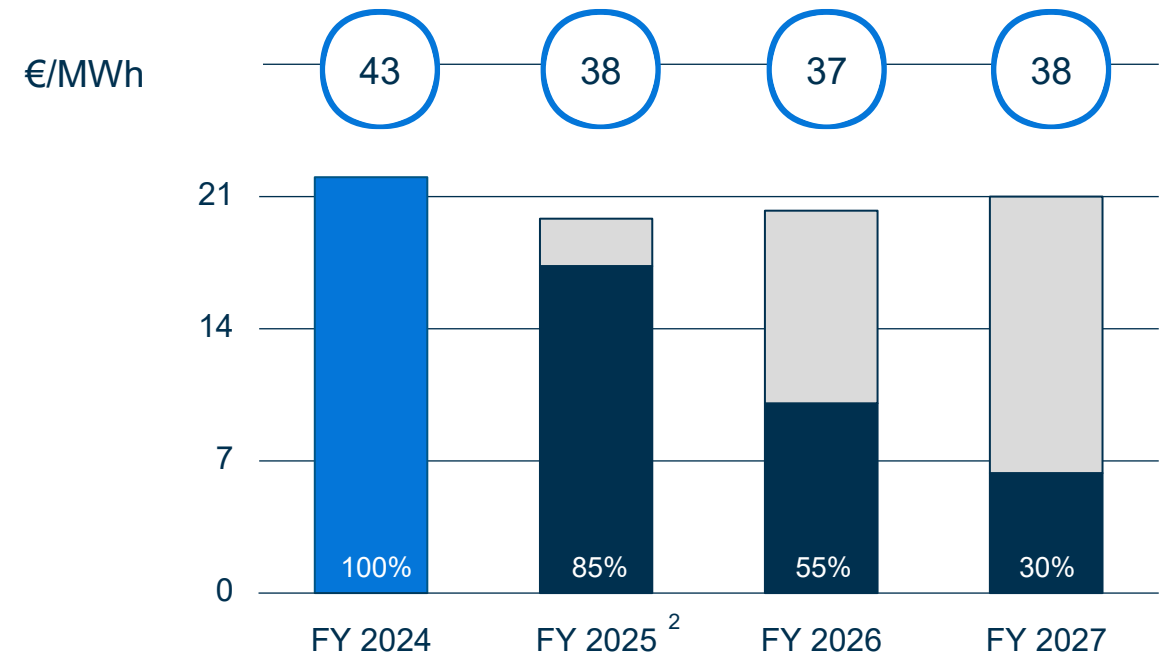
## Hedged prices and hedge ratios Germany<sup>1</sup>

TWh



## Hedged prices and hedge ratios Nordics<sup>1</sup>

TWh



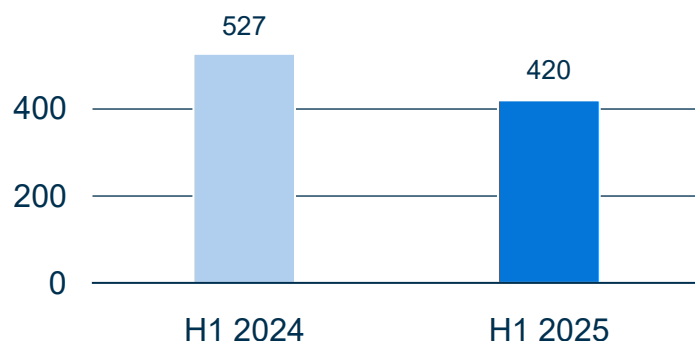


# Adjusted EBITDA – Main earnings drivers by segment

## Green Generation

- Hydro: Nordics increased volumes mitigate lower margins; GER with lower volumes but stronger hedging results
- Nuclear: Lower realized prices; volume mainly down due to prolonged maintenance outage of Oskarshamn 3
- Renewables: In ramp-up mode with low negative contribution

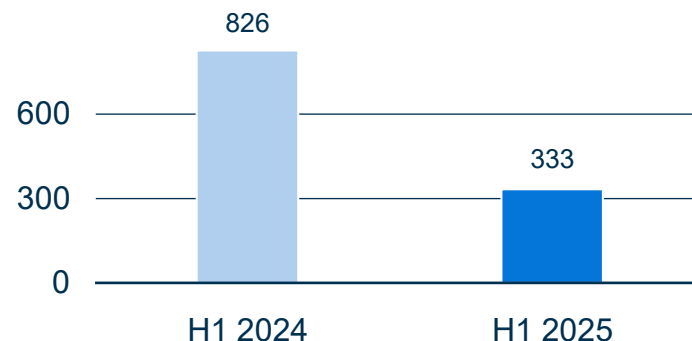
€m



## Flexible Generation

- Gas-fired Generation: Lower hedging margins and sale of CCGT Gönyü / HU
- Coal-fired Generation: Lower margins and strong decline in generation volumes (decommissioning in UK and GER; plants in reserve scheme in GER)
- Carbon phasing-effect: Lower positive impact from intra-year carbon phasing

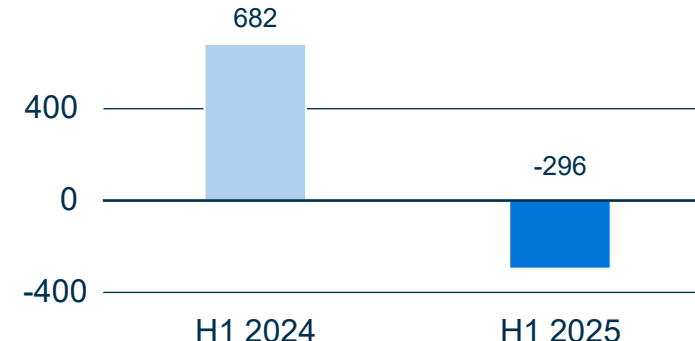
€m



## Greener Commodities

- Gas Midstream: Lower result following past optimization activities and lapse of gas curtailment gains
- Greener Gases: Low negative contribution in slowed ramp-up mode
- Power & Other: Weak hedging result; coal trading in ramp-down mode

€m



# Adjusted EBITDA and Adjusted EBIT by segment

| €m                                     | Q1 2025     | Q2 2025     | H1 2025     | H1 2024      |
|--|-------------|-------------|-------------|--------------|
| <b>Adjusted EBITDA</b>                 | <b>-139</b> | <b>518</b>  | <b>379</b>  | <b>1,743</b> |
| Green Generation                       | 246         | 174         | 420         | 527          |
| Flexible Generation                    | 161         | 172         | 333         | 826          |
| Greener Commodities                    | -492        | 196         | -296        | 682          |
| Administration / Consolidation         | -54         | -25         | -79         | -292         |
| <b>Depreciation &amp; Amortization</b> | <b>-134</b> | <b>-137</b> | <b>-271</b> | <b>-304</b>  |
| Green Generation                       | -33         | -34         | -67         | -63          |
| Flexible Generation                    | -66         | -69         | -135        | -160         |
| Greener Commodities                    | -30         | -29         | -59         | -70          |
| Administration / Consolidation         | -5          | -5          | -10         | -11          |
| <b>Adjusted EBIT</b>                   | <b>-272</b> | <b>380</b>  | <b>108</b>  | <b>1,439</b> |
| Green Generation                       | 213         | 140         | 353         | 464          |
| Flexible Generation                    | 95          | 103         | 198         | 666          |
| Greener Commodities                    | -522        | 167         | -355        | 612          |
| Administration / Consolidation         | -59         | -30         | -88         | -303         |

# Reconciliation of income/loss before financial results & taxes to Adjusted EBIT/DA

| €m  | H1 2025    | H1 2024      |
|---|------------|--------------|
| <b>Income / loss before financial results and taxes</b>   | <b>284</b> | <b>908</b>   |
| Net income / loss from equity investments   | 1          | 1            |
| Depreciation, amortization and impairments charges / reversals                                      | 288        | 324          |
| Economic depreciation and amortization charges / reversals  | 271        | 304          |
| Impairment charges / reversals  | 17         | 20           |
| <b>EBITDA (for informational purpose)</b>   | <b>574</b> | <b>1,232</b> |
| Non-operating adjustments   | -195       | 511          |
| Net book gains (-) / losses (+)   | -27        | 4            |
| Impact of derivative financial instruments  | 214        | 30           |
| Adj. of revenue & cost of materials from physically settled commodity derivatives to contract price | -554       | -133         |
| Restructuring / cost-management expenses (+) / income (-)   | 18         | -3           |
| Miscellaneous other non-operating earnings  | 154        | 613          |
| <b>Adjusted EBITDA</b>  | <b>379</b> | <b>1,743</b> |
| Economic depreciation and amortization charges / reversals  | -271       | -304         |
| <b>Adjusted EBIT (for informational purpose)</b>  | <b>108</b> | <b>1,439</b> |

# Reconciliation of Adjusted EBITDA to Adjusted Net Income (ANI)

| €m   | H1 2025    | H1 2024      |
|--|------------|--------------|
| <b>Adjusted EBITDA</b>                                     | <b>379</b> | <b>1,743</b> |
| Economic depreciation and amortization charges / reversals | -271       | -304         |
| <b>Adjusted EBIT</b>                                       | <b>108</b> | <b>1,439</b> |
| Economic interest result                                   | 54         | 89           |
| Economic other financial results                           | 29         | 36           |
| <b>Adjusted EBT</b>  | <b>191</b> | <b>1,564</b> |
| Income taxes on operating earnings                         | -51        | -417         |
| Less non-controlling interests in operating earnings       | -5         | -8           |
| <b>Adjusted net income (ANI)</b>                           | <b>135</b> | <b>1,138</b> |
| Tax rate on adjusted EBT                                   | 26.5%      | 26.7%        |



# Cash-effective investments

| €m                                  | H1 2025    | H1 2024    |
|-------------------------------------|------------|------------|
| Green Generation                    | 172        | 65         |
| Flexible Generation                 | 148        | 115        |
| Greener Commodities                 | 63         | 36         |
| Administration / Consolidation      | 14         | 13         |
| <b>Total</b>                        | <b>397</b> | <b>229</b> |
| thereof Growth                      | 169        | 91         |
| thereof Maintenance and replacement | 228        | 138        |

# Economic net debt

| €m  | June 30, 2025 | Dec. 31, 2024 |
|---|---------------|---------------|
| Financial liabilities and liabilities from leases (+)                               | 1,685         | 1,899         |
| Commercial paper (+)  | 404           | 328           |
| Liabilities to banks (+)  | 16            | 46            |
| Lease liabilities (+)   | 787           | 860           |
| Margining liabilities (+)   | 54            | 294           |
| Liabilities from shareholder loans towards co-shareholders (+)                      | 367           | 329           |
| Other financing (+)   | 57            | 41            |
| Cash and cash equivalents (-)   | 4,658         | 5,385         |
| Current fixed-term deposits and securities (-)                                      | 1,517         | 1,347         |
| Non-current securities (-)  | 135           | 115           |
| Margining receivables (-)   | 1,113         | 1,064         |
| <b>Net financial position</b>   | <b>-5,738</b> | <b>-6,011</b> |
| Net provisions for pensions and similar obligations (+)                             | 200           | 266           |
| Net provisions for asset retirement obligations (+)                                 | 2,281         | 2,342         |
| Other asset retirement obligations (+)  | 814           | 845           |
| Asset retirement obligations for Swedish nuclear power plants (+)                   | 3,819         | 3,774         |
| Receivables from the Swedish Nuclear Waste Fund recognized on the balance sheet (-) | 2,353         | 2,277         |
| <b>Economic net debt (+) / Net cash position (-)</b>                                | <b>-3,256</b> | <b>-3,404</b> |

# Financial calendar & further information

**6 November 2025**

Quarterly Statement: January - September 2025

**4 March 2026**

Annual Report 2025

Visit us for  
more information



# Contact your Investor Relations Team



**Sebastian Veit**  
Head of Investor Relations (EVP)

M +49 151 5504 9337  
[sebastian.veit@uniper.energy](mailto:sebastian.veit@uniper.energy)



**Sabine Burkhardt**  
Assistant Investor Relations

M +49 151 1751 5357  
[sabine.burkhardt@uniper.energy](mailto:sabine.burkhardt@uniper.energy)



**Peter Wirtz**  
Manager Investor Relations

M +49 160 529 1264  
[peter.wirtz@uniper.energy](mailto:peter.wirtz@uniper.energy)



**Eva Götze**  
Manager Investor Relations

M +49 171 814 2018  
[eva.goetze@uniper.energy](mailto:eva.goetze@uniper.energy)



**Silvia Spisla**  
Manager Investor Relations

M +49 151 5415 9352  
[silvia.spisla@uniper.energy](mailto:silvia.spisla@uniper.energy)



# Disclaimer

This document and the presentation to which it relates contains information relating to Uniper SE, ("Uniper" or the "Company") that must not be relied upon for any purpose and may not be redistributed, reproduced, published, or passed on to any other person or used in whole or in part for any other purposes. By accessing this document, you agree to abide by the limitations set out in this document.

This document is being presented solely for informational purposes and should not be treated as giving investment advice. It is not, and is not intended to be, a prospectus, and is not, and should not be construed as, an offer to sell or the solicitation of an offer to buy any securities and should not be used as the sole basis of any analysis or other evaluation and investors should not subscribe for or purchase any shares or other securities in the Company on the basis of or in reliance on the information in this document.

Certain information in this presentation is based on management estimates. Such estimates have been made in good faith and represent the current beliefs of applicable members of management of Uniper. Those management members believe that such estimates are founded on reasonable grounds. However, by their nature, estimates may not be correct or complete. Accordingly, no representation or warranty (express or implied) is given that such estimates are correct or complete.

We advise you that some of the information presented herein is based on statements by third parties, and that no representation or warranty, express or implied, is made as to, and no reliance should be placed on, the fairness, accuracy, completeness or correctness of this information or any other information or opinions contained herein, for any purpose whatsoever. Certain statements contained herein may be statements of future expectations and other forward-looking statements that are based on the Company's current views and assumptions and involve known and unknown risks and uncertainties that may cause actual results, performance or events to differ materially from those expressed or implied in such statements. No one undertakes to publicly update or revise any such forward-looking statement. Neither Uniper nor any of their respective officers, employees or affiliates nor any other person shall assume or accept any responsibility, obligation or liability whatsoever (in negligence or otherwise) for any loss howsoever arising from any use of this presentation or the statements contained herein as to unverified third person statements, any statements of future expectations and other forward-looking statements, or the fairness, accuracy, completeness or correctness of statements contained herein.

In giving this presentation, neither Uniper nor its respective agents undertake any obligation to provide the recipient with access to any additional information or to update this presentation or any information or to correct any inaccuracies in any such information.

This presentation contains certain financial measures (including forward-looking measures) that are not calculated in accordance with IFRS and are therefore considered as "Non-IFRS financial measures". The management of Uniper believes that the Non-IFRS financial measures used by Uniper, when considered in conjunction with (but not in lieu of) other measures that are computed in accordance with IFRS, enhance an understanding of Uniper's results of operations, financial position or cash flows. A number of these Non-IFRS financial measures are also commonly used by securities analysts, credit rating agencies and investors to evaluate and compare the periodic and future operating performance and value of Uniper and other companies with which Uniper competes. These Non-IFRS financial measures should not be considered in isolation as a measure of Uniper's profitability or liquidity, and should be considered in addition to, rather than as a substitute for, net income and the other income or cash flow data prepared in accordance with IFRS. In particular, there are material limitations associated with our use of Non-IFRS financial measures, including the limitations inherent in our determination of each of the relevant adjustments. The Non-IFRS financial measures used by Uniper may differ from, and not be comparable to, similarly-titled measures used by other companies.

Certain numerical data, financial information and market data (including percentages) in this presentation have been rounded according to established commercial standards. As a result, the aggregate amounts (sum totals or interim totals or differences or if numbers are put in relation) in this presentation may not correspond in all cases to the amounts contained in the underlying (unrounded) figures appearing in the consolidated financial statements. Furthermore, in tables and charts, these rounded figures may not add up exactly to the totals contained in the respective tables and charts.