



# H1 2025 Interim Results

Michael Lewis, CEO  
Jutta Dönges, CFO

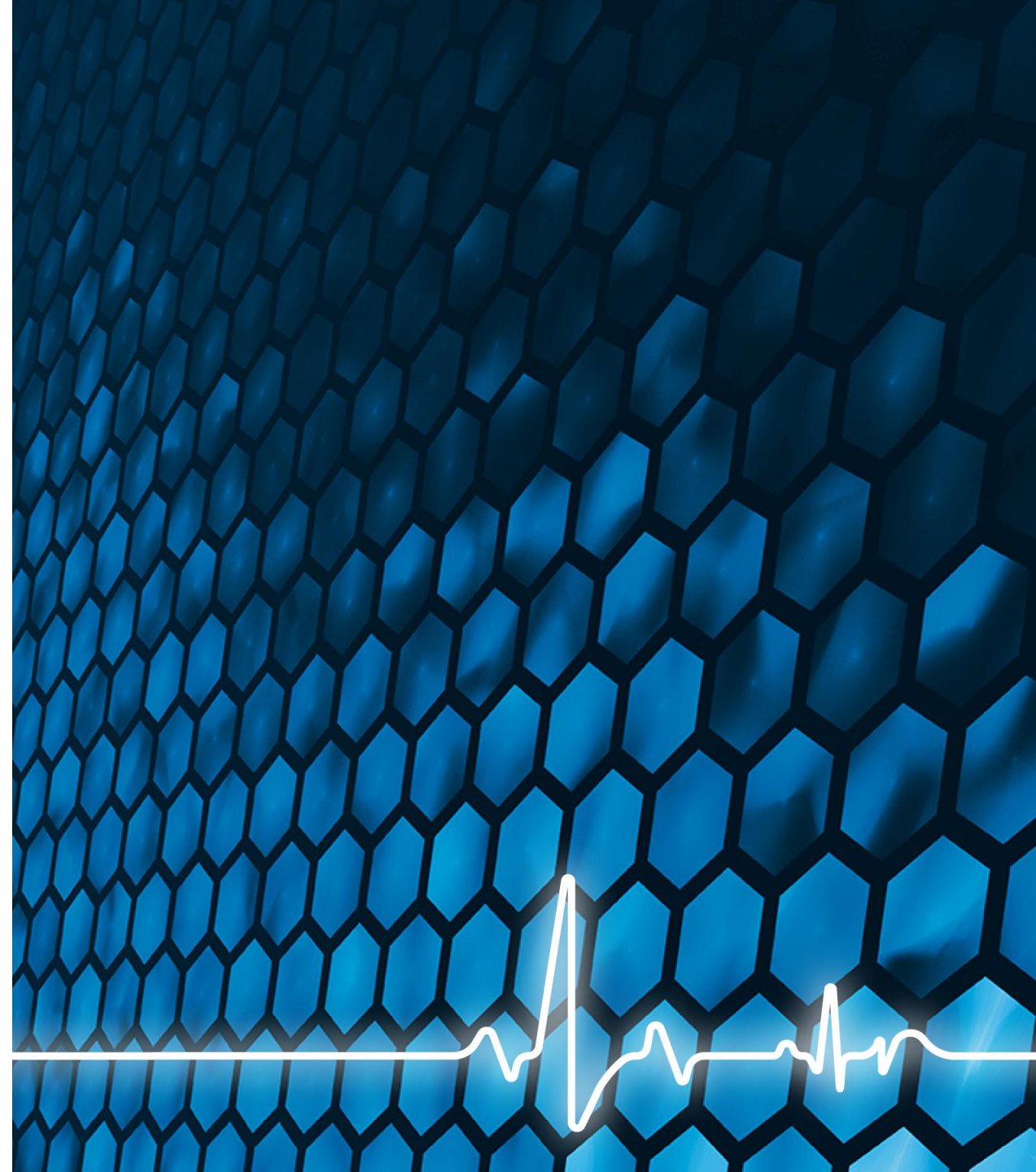
7 August 2025

The beating heart of energy.



# Agenda

- 1. H1 2025 Review**
2. Financial Performance & Outlook
3. Appendix



# Key highlights – Fully on track to deliver on our 2025 outlook

**€379m**

PY €1,743m

**Adjusted EBITDA  
H1 2025**

**€135m**

PY €1,138m

**Adjusted Net Income  
H1 2025**

**€3,256m**

YE<sub>2024</sub> €3,404m

**Economic net cash  
end H1 2025**

## H1 2025 results

- Solid financial results with €379m Adj. EBITDA in line with plans
- FY 2025 outlook confirmed
- Strong cash position and improvement of Uniper's stand-alone credit ratings
- Significant further progress in fulfilling Uniper's divestment requirements
- Strategy refined: Detailing transformation path with focus on new clean power plant projects and realignment of hydrogen business
- Decision to improve cost efficiency and streamline of organizational setup
- Putting AI to work: Strategic partnership with Microsoft agreed



# Focused & disciplined capital allocation – ~€8bn capex for transformation unchanged until the early 2030s

## Growth capex for transformation 2025 – 2030

Playing key role in GER's 20 GW gas-fired power plans and UK's gas-fired power with CCS plans

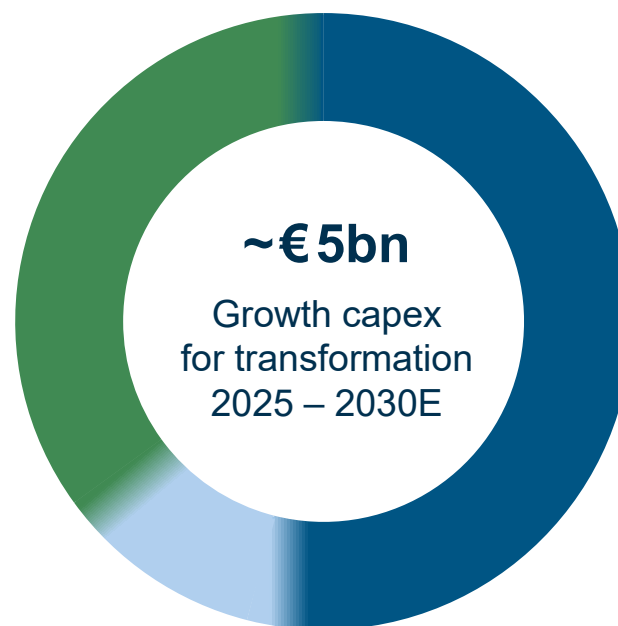
Flexible  
Generation

Expanding renewable projects in our core markets

Green  
Generation

Re-build global gas & LNG portfolio

Greener  
Commodities

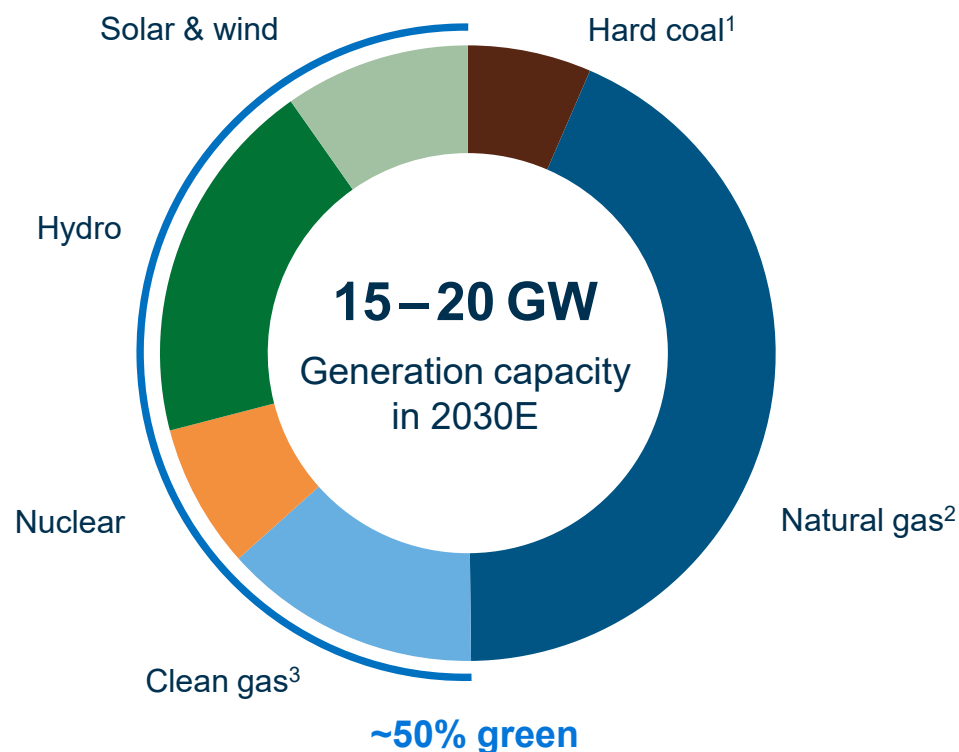


## Key messages

- €900m growth capex committed until the middle of 2025
- Regular investment plan reviews to adapt to changing political priorities
- Strict capital discipline leads to rebalance mix in growth capex plans
- Stronger focus on new flex power projects
- Expanding share of renewables key pillar for transformation despite slower growth path
- Deceleration of build out of renewable and low-carbon gases business opportunities in light of sluggish market development

# Flexible & Green Generation – Growth capex focused on build out of flexible power plants, solar & wind boosting green share

## Flexible & Green Generation portfolio mix



## Portfolio strategy

- Expanding share of green capacity to achieve carbon neutrality by 2040<sup>4</sup>
- Prioritizing investments with regulated or contracted cash flows
- Greater focus on new clean gas-fired power plant<sup>3</sup> projects in Germany and the UK contributing to security of supply
- Optimized solar & wind power growth plan after undergoing profitability review
- Converting existing fossil-fuel power plants in the Nordics to renewable fuel
- On course to end commercial coal-based power generation by 2029<sup>1</sup>

## Key messages for H1 2025

- Getting ready to build clean gas-fired power stations<sup>3</sup> in Germany and UK
- First solar projects and pump storage project Happurg under construction
- Financial decisions for 250 MW of renewable energy projects taken

1. Assets not in commercial operation but must serve as system back-up at the request of the transmission system operator.

2. Including fuel-oil-based electricity generation.

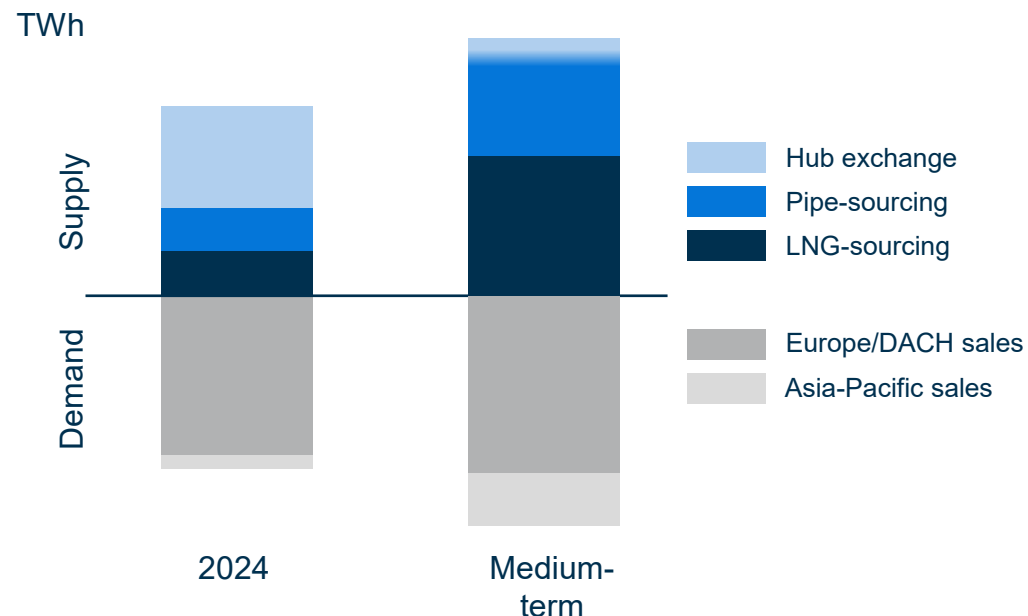
3. New gas-fired power plants with net zero potential (e.g. CCS capabilities or hydrogen-ready) and power plant units converted to bio-oil or biogas.

4. Including compensation, to the extent economically viable. Scope 1 and 2 emissions move towards neutrality within the EU ETS by 2040. Scope 3 emissions decline in line with market development, customer behavior and political targets.



# Greener Commodities – Rebuilding a diversified and risk-balanced Gas & LNG portfolio

## Gas Sales – Supply and demand mix



## Medium-term contribution

### Gas Midstream

Adjusted EBITDA €250m – €300m

## Portfolio strategy

- Deliver affordable, competitive and innovative gas products to customers
  - Supply 180 – 200 TWh p.a. to B2B customers in the DACH region
  - Expand LNG sales in Asia to manage volume and price risks
- Gradually rebuild risk-balanced, diversified supply portfolio with the general principle of “supply follows sales”
  - Aim to secure total 250 – 300 TWh p.a. mostly via pipeline and LNG LTCs
  - Increased number of sourcing channels, regions and counterparties
  - Aim for 5 – 10% share of renewable and low-carbon gases in line with market developments and first electrolyzers in operation
- Prudent risk management on deal and portfolio level

## Key messages for H1 2025

- New LTC gas contracts with a volume of 30 TWh p.a. signed
- Energy sales arm broadened – Supply deal with Octopus Energy

# Putting full focus on strategy execution

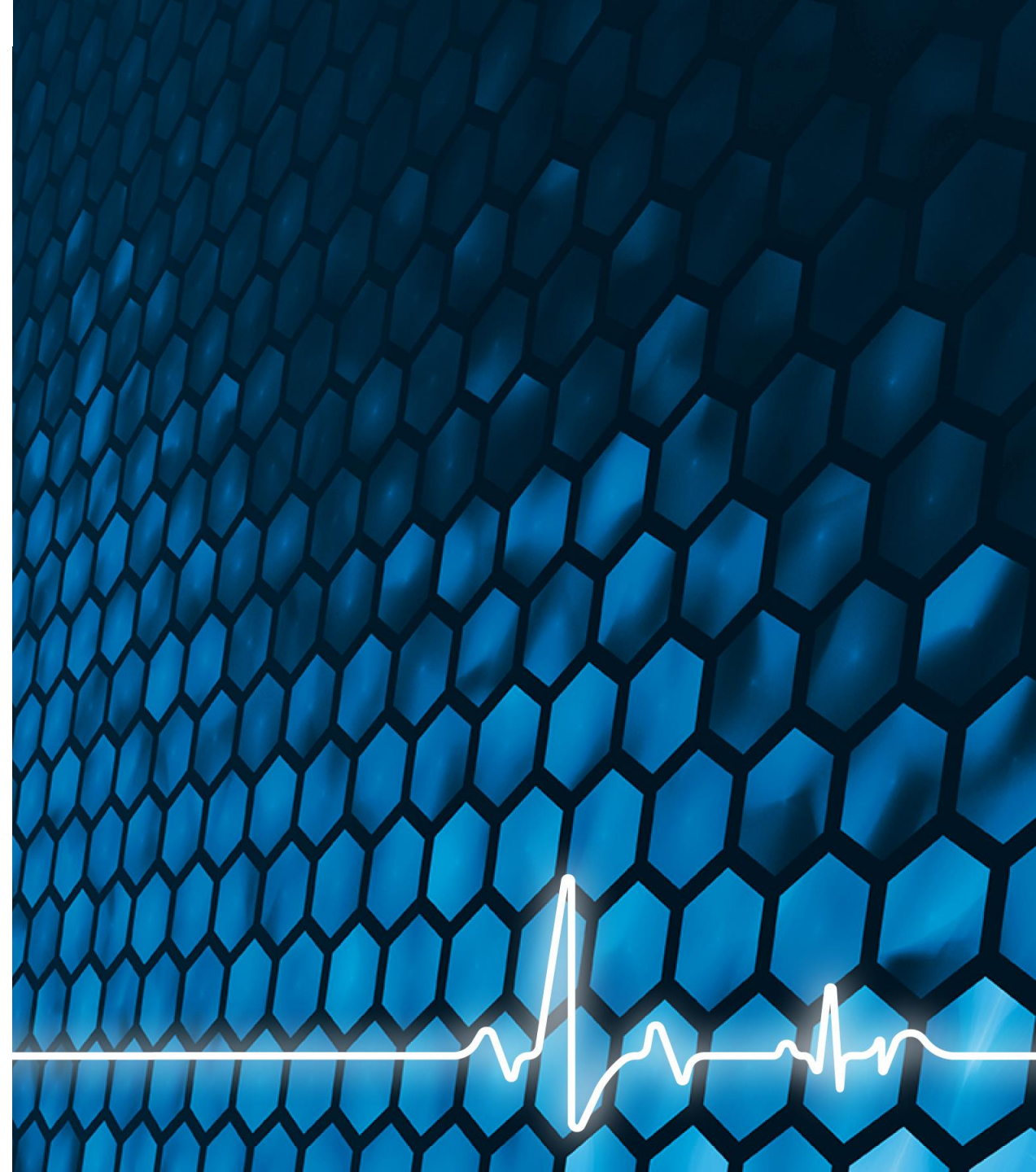
## Key focus areas for the remainder of 2025

- Deliberate execution of Uniper's strategy "Accelerating the energy Transition"
- Taking meaningful financial decisions in Flexible Generation and Green Generation
- Reinforcing Uniper's role as a leading European Gas & LNG player by further rebuilding the gas portfolio and concluding new gas supply contracts
- Focus on operational excellence, efficiency improvements and cost reduction in line with our strategy execution
- Pushing ahead with preparations to enable the re-privatization of Uniper



# Agenda

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# Uniper – Driving ahead transformation



## Transforming Uniper

- Ambition to become a world-class energy company in the integration of AI
- Uniper and Microsoft entered into strategic partnership
- Focus on further developing the Group-wide data and AI strategy
- AI in power plants to optimize operational processes already in use



## Improving financial stability

- Credit rating agencies highlight improvement in financial risk profile and efforts to reduce earnings volatility
- S&P upgrades Uniper's stand-alone credit profile and affirmed issuer rating at BBB- with stable outlook
- Scope upgrades Uniper's issuer rating to BBB



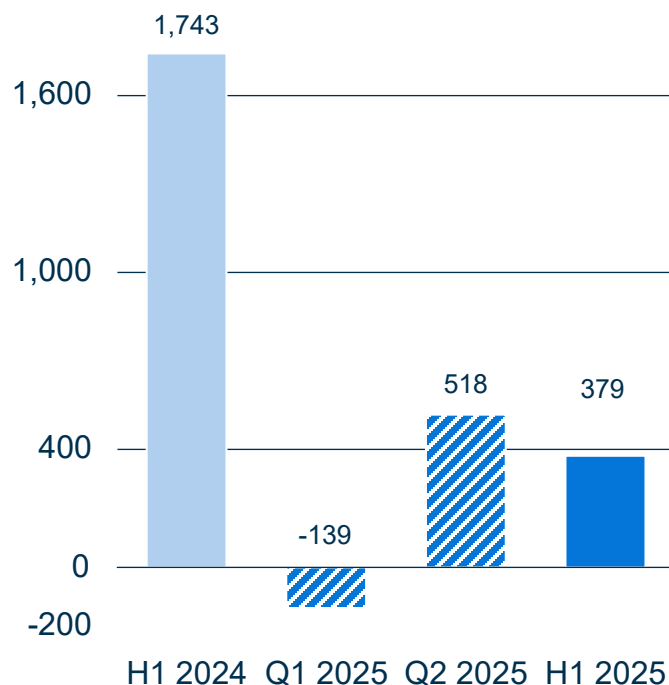
## Strengthening resilience

- Stricter guidelines within the risk management system in operation mode
- Dedicated program to enhance efficiency and streamline processes with first solutions
- Recalibrated project plans resulting in lower staffing requirements

# Key financials H1 2025 – Solid earnings trend with clear upturn in the 2nd quarter

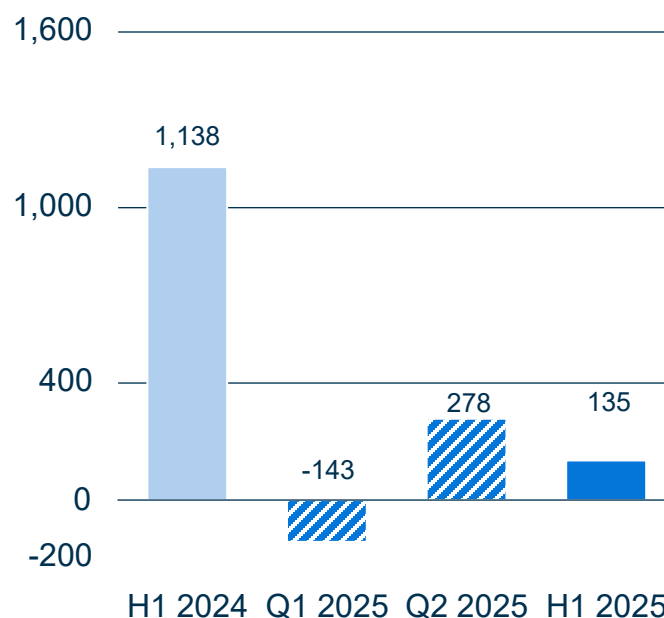
## Adjusted EBITDA

€m



## Adjusted Net Income (ANI)

€m



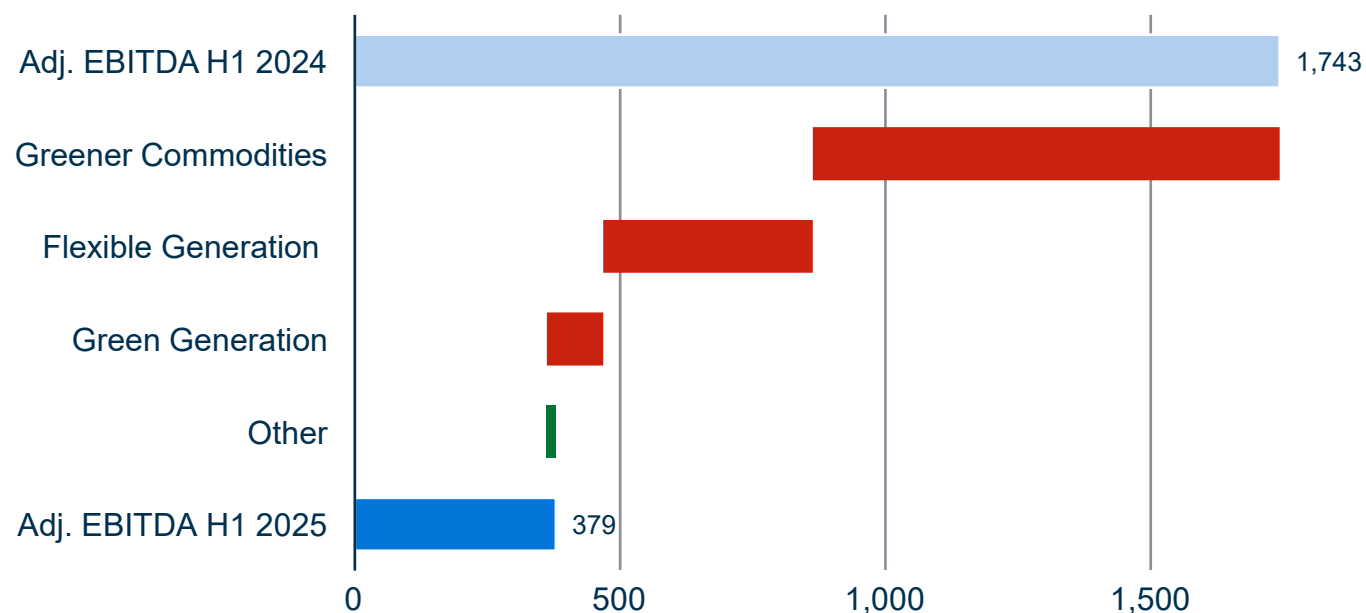
## Key messages

- H1 2025 back in positive territory after modest start into the year
- 2nd quarter earnings contribution with expected catch-up effect
- H1 2025 results reflect the expected weaker performance after the exceptional profit highs compared to previous year
- No more tailwind from strong power generation hedging and a weak gas midstream business
- Adjusted Net Income supported by contribution from a positive financial result

# Key earnings drivers H1 2025 – Trading margins and spreads in forward business down

## Reconciliation Adjusted EBITDA H1 2024 to H1 2025

€m



## Key messages

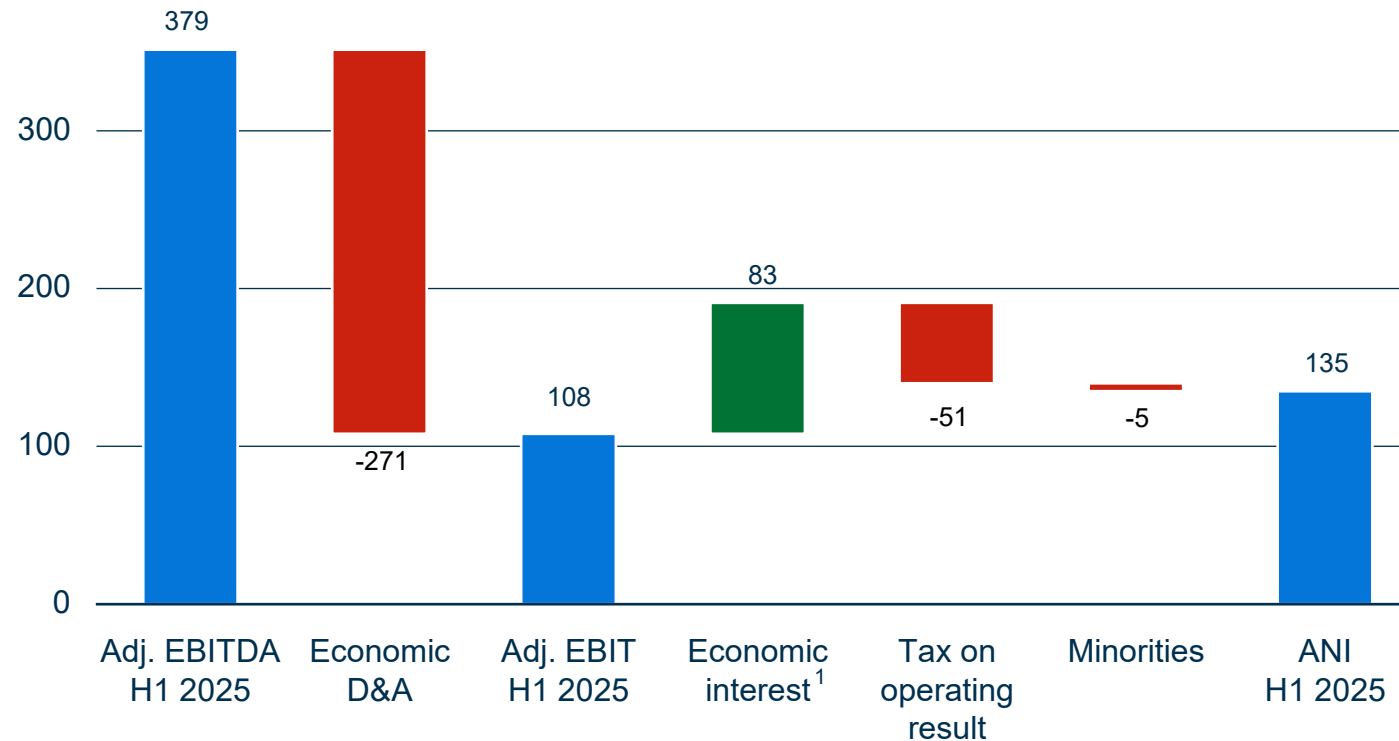
- Greener Commodities with lower contribution from past optimization activities and lapse of gas curtailment gains
- Flexible Generation with solid result after the end of exceptional returns in previous years and further progress in phase-out of coal
- Green Generation with lower contribution from Nordics



# Adjusted Net Income H1 2025 – Back in positive territory after modest start

## Reconciliation Adjusted EBITDA H1 2025 to Adjusted Net Income H1 2025

€m



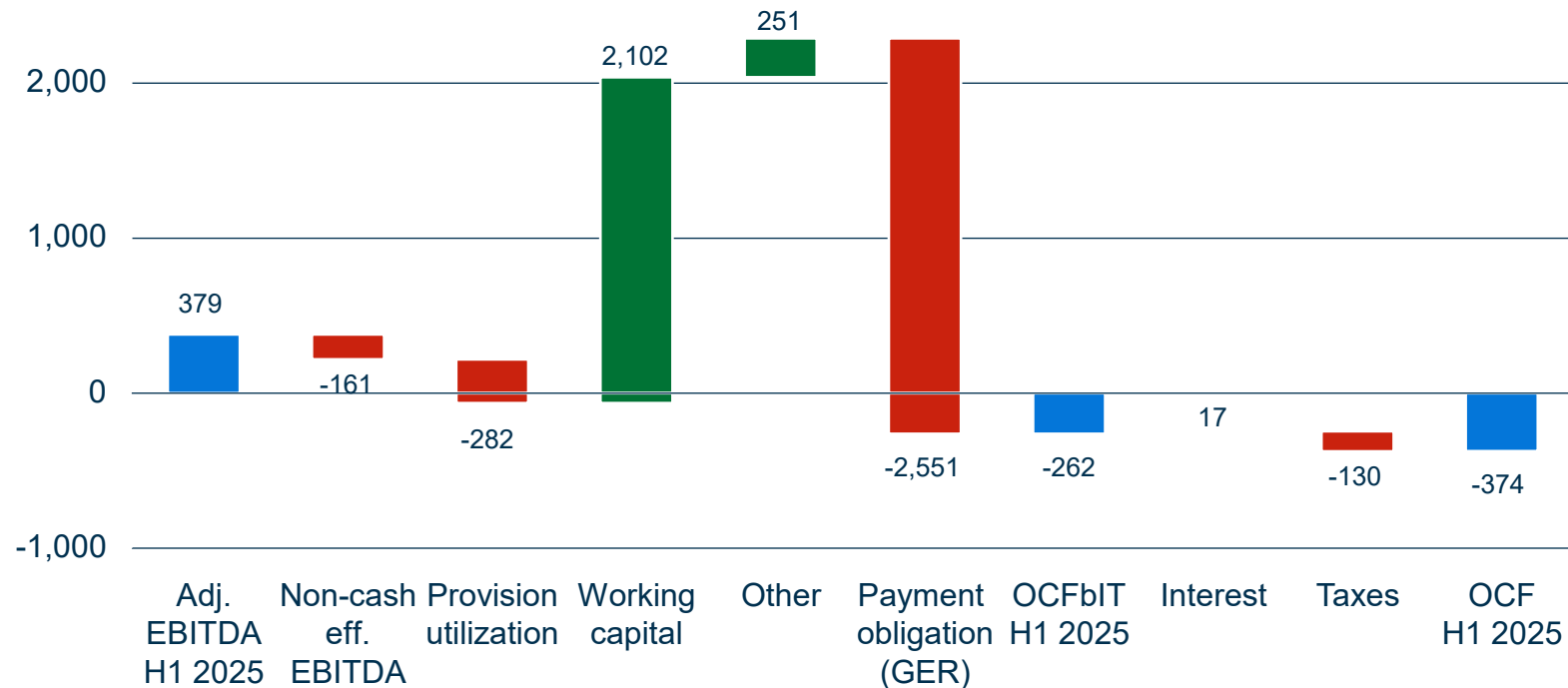
## Key messages

- Depreciation declined, mainly due to the lower asset base in fossil generation
- Positive economic interest result fuelled by a strong net cash position
- Tax rate on operating result at 26.5%

# Operating cash flow H1 2025 – Strong positive working capital flattens cash outflow to the Federal Republic of Germany

## Reconciliation Adjusted EBITDA H1 2025 to operating cash flow H1 2025

€m

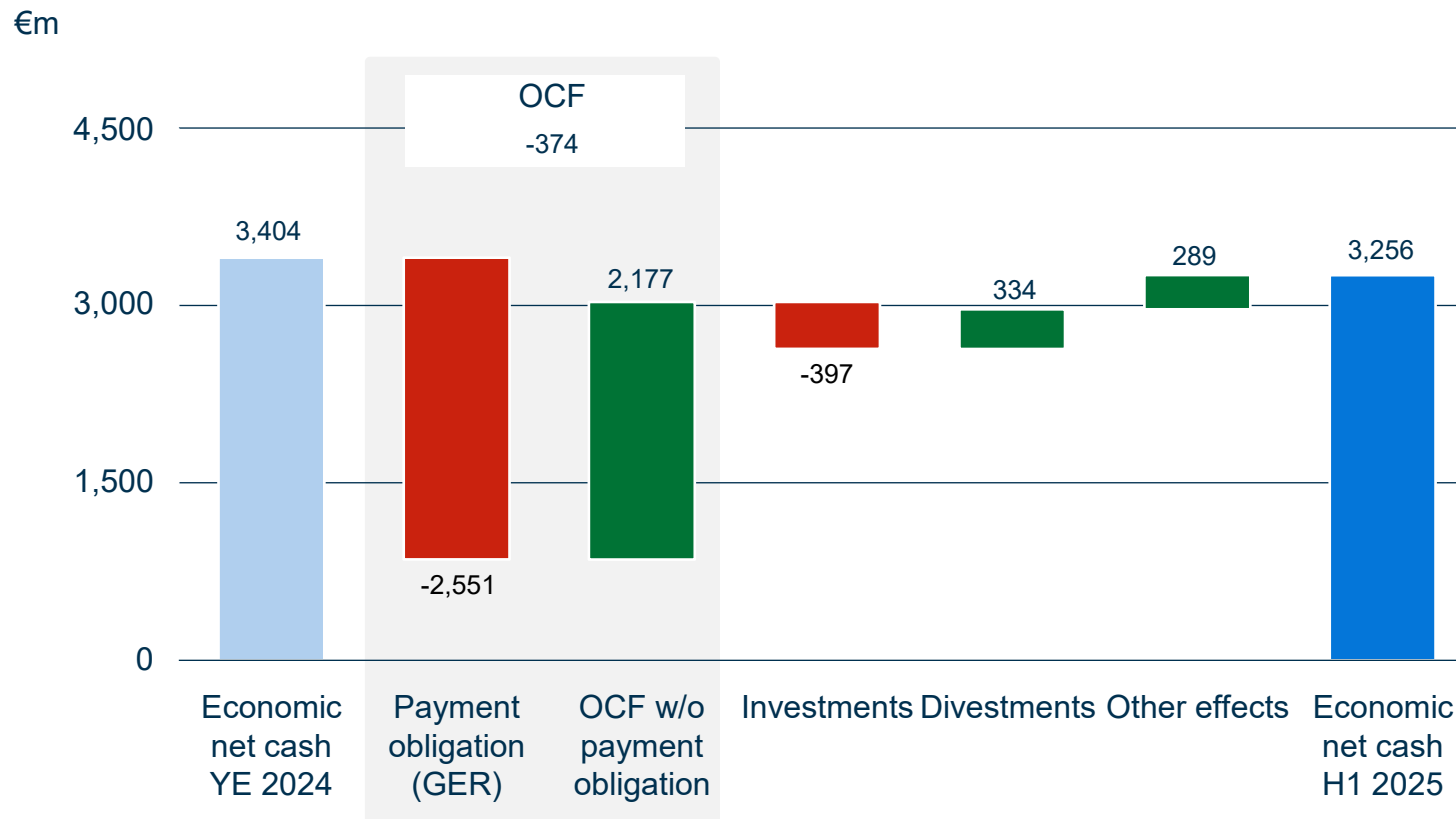


### Key messages

- OCF in negative territory due to settled payment obligation to the Federal Republic of Germany in March 2025
- Significantly lower working capital requirements due to strong seasonal gas withdrawals in Q1 and cautious self-filling of storage facilities in Q2

# Economic net debt H1 2025 – Excellent net cash position

## Reconciliation economic net cash YE 2024 to H1 2025



## Key messages

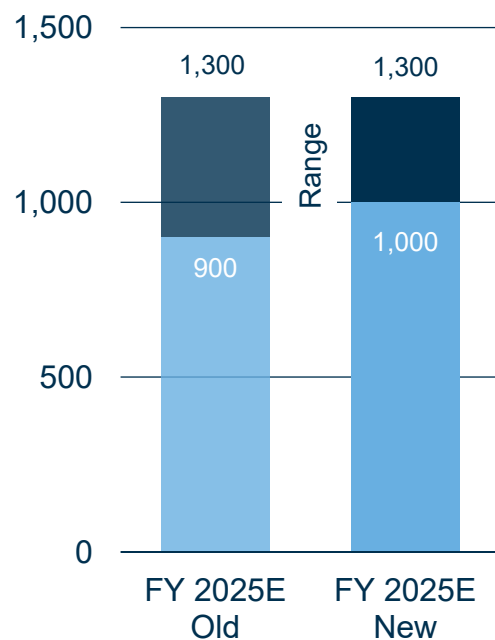
- Strong economic net cash position almost at the same levels as at the beginning of the year
- Economic net cash up by around €700m compared with end-March 2025
- Cash-effective investments up around 75% compared the same period last year, with investments in renewable energies on the rise
- Divestments mainly related to sale of Hungarian gas-fired power plant Gönyű
- €3bn undrawn revolving credit facility extended by one year to 2028, providing for additional committed liquidity if needed



# Outlook for FY 2025 – Fully on track

## Adjusted EBITDA

€m



## Adjusted EBITDA

By segment

### Green Generation

Significantly above



### Flexible Generation

Significantly below



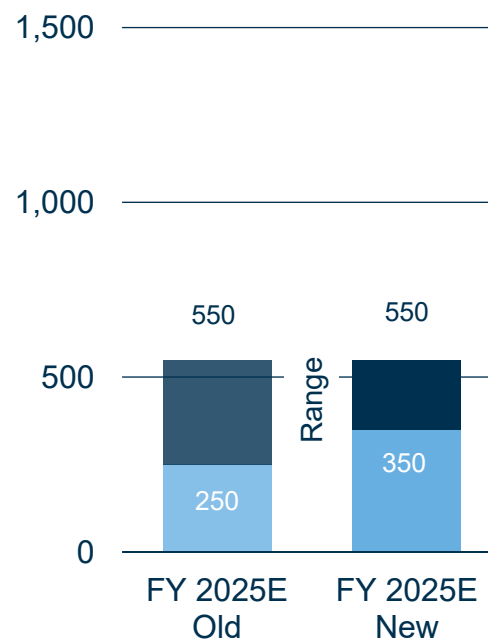
### Greener Commodities

Significantly below



## Adjusted Net Income (ANI)

€m

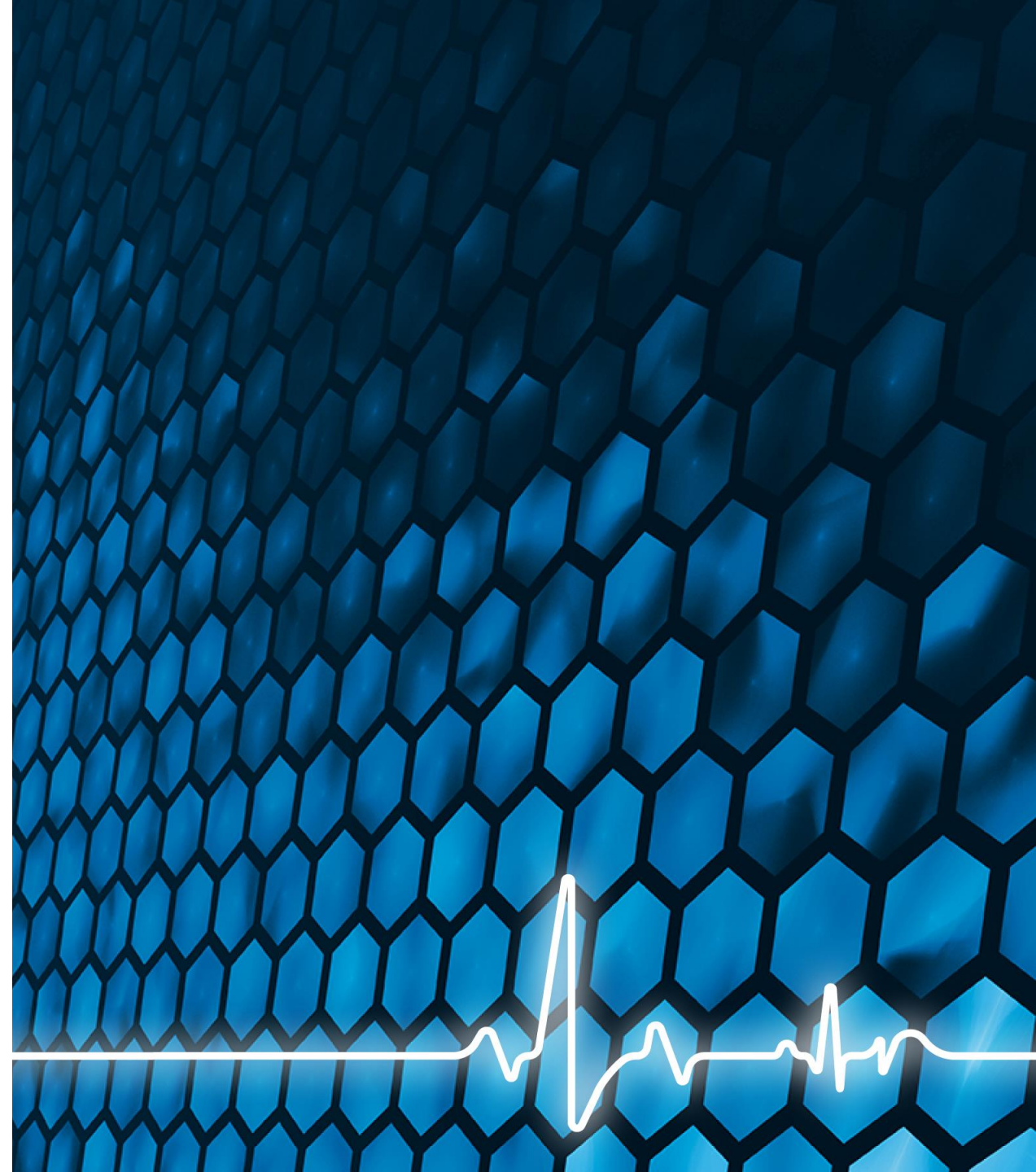


## Key messages

- Well on track to meet annual financial outlook
- Outlook confirmed and range narrowed
- Earnings in Green Generation expected to improve in absence of recurrence of prior years nuclear provisions allocation
- Anticipated reduced earnings in Flexible Generation against roll-off of strong hedging results
- Greener Commodities significantly below 2024 levels, with the expected hit largely digested in Q1 2025

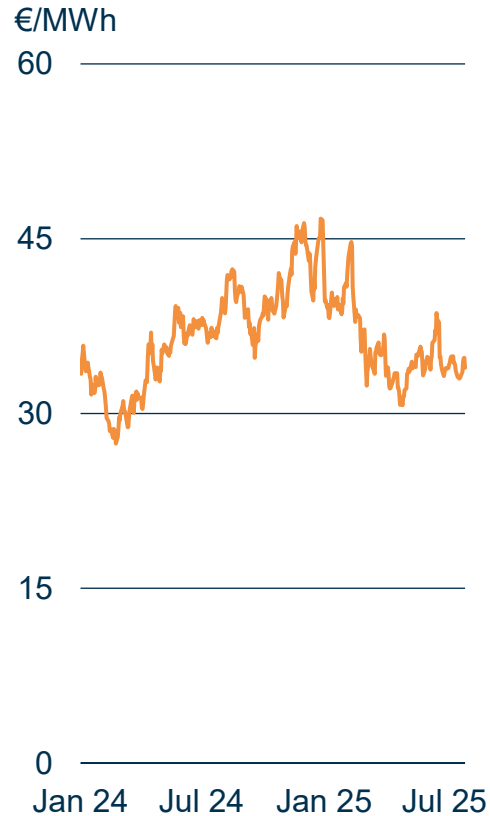
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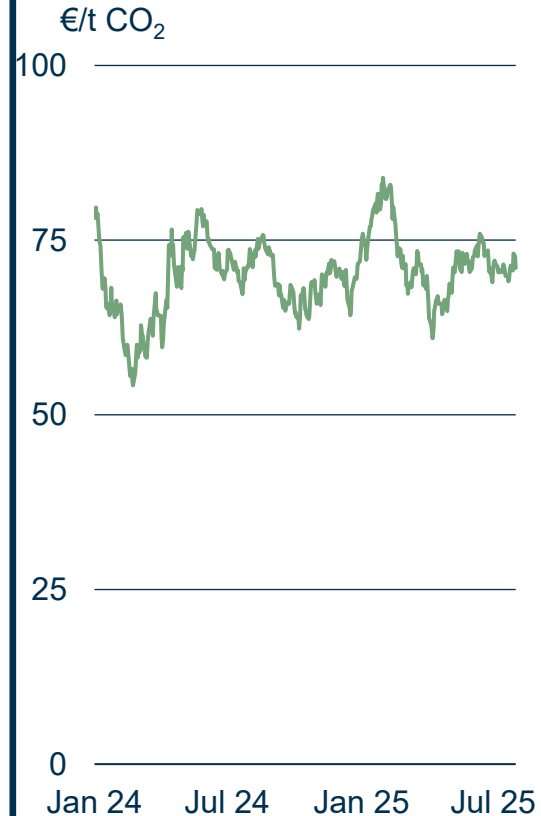


# Commodity prices

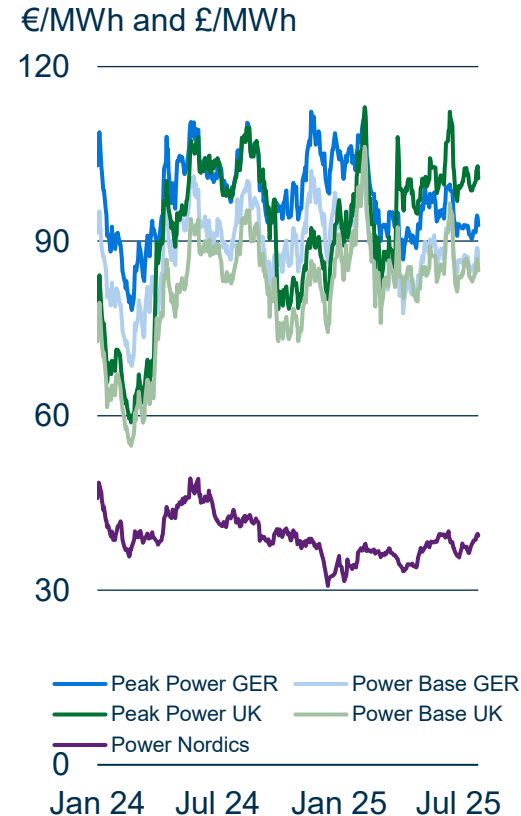
## Gas prices<sup>1</sup>



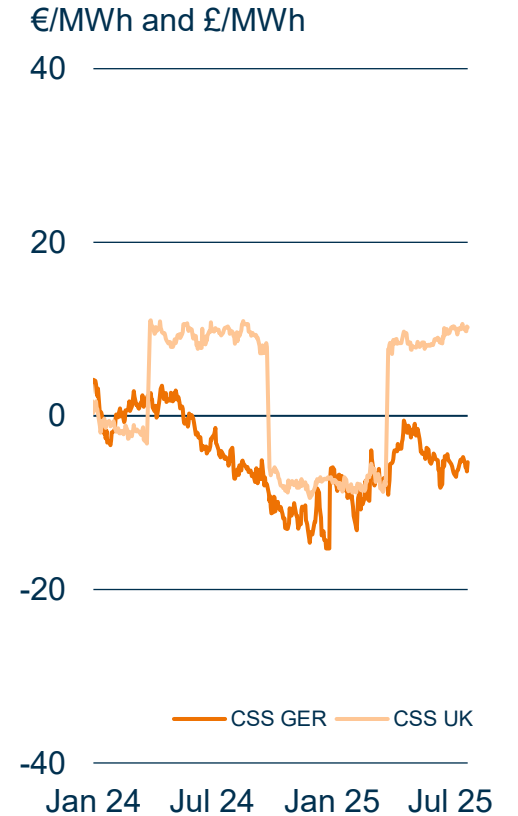
## CO<sub>2</sub> prices<sup>2</sup>



## Electricity prices<sup>3</sup>



## Spark spreads<sup>4</sup>



1. Gas: TTF one-year forwards; 2. EU Allowances (EUA): Spot prices; 3. Electricity: Germany peak and base load one-year forwards and UK peak and base load one-season forwards, Nordic one-year forwards 4. Clean spark spreads: Germany peak load one-year forwards and UK peak load one-season forwards.

Source: Uniper, prices shown until 1 August 2025.

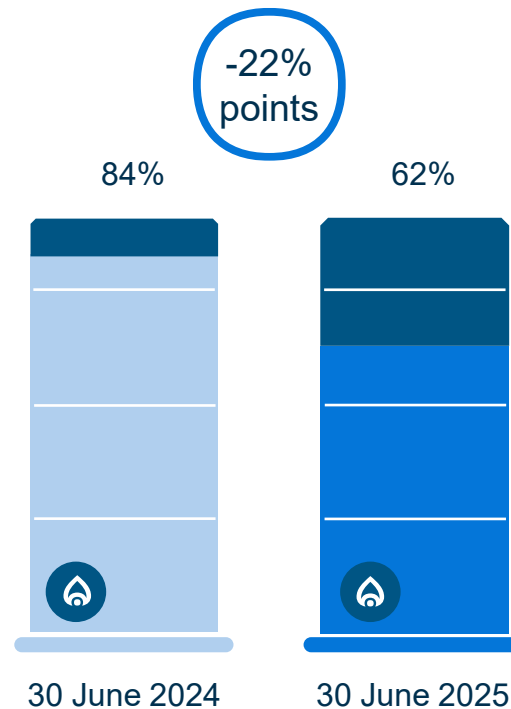


# Operating indicators

## Greener Commodities

### Gas storage filling<sup>1</sup>

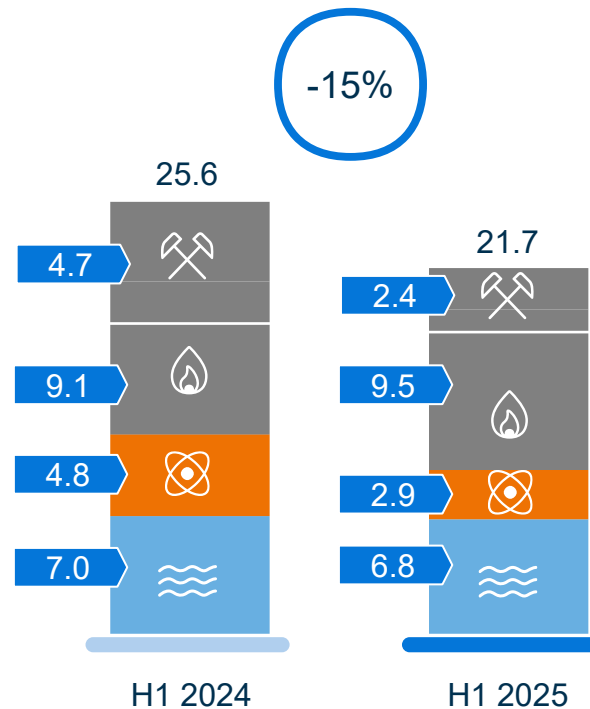
%



## Green & Flexible Generation

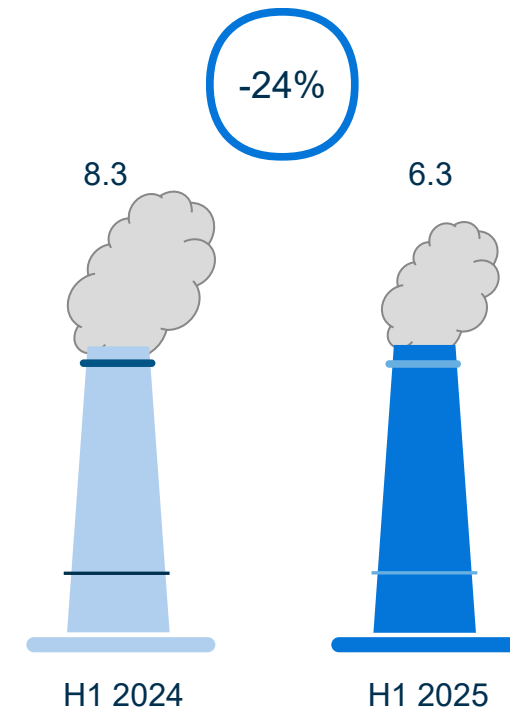
### Production volume<sup>2</sup>

TWh



## Group carbon emissions

### Scope-1<sup>3</sup>

Mt CO<sub>2</sub>

1. Sources: Uniper storage platform, AGSI transparency platform.

2. Accounting view. Coal-fired generation includes co-feed biomass (H1 2025: 0.41 TWh (H1 2024: 0.25 TWh)).

3. Scope 1.1 stationary combustion related emissions.

# Electricity generation – Volumes

| TWh          |                          | H1 2025<br>Pro-rata view | H1 2024<br>Pro-rata view | H1 2025<br>Accounting view | H1 2024<br>Accounting view |
|--------------|--------------------------|--------------------------|--------------------------|----------------------------|----------------------------|
| Hydro        | <b>Subtotal</b>          | <b>6.77</b>              | <b>6.99</b>              | <b>6.78</b>                | <b>6.98</b>                |
|              | Germany <sup>1</sup>     | 1.86                     | 2.84                     | 2.34                       | 3.23                       |
|              | Sweden                   | 4.91                     | 4.15                     | 4.44                       | 3.75                       |
| Nuclear      | Sweden                   | <b>5.27</b>              | <b>6.22</b>              | <b>2.92</b>                | <b>4.82</b>                |
| Gas          | <b>Subtotal</b>          | <b>9.08</b>              | <b>8.66</b>              | <b>9.52</b>                | <b>9.08</b>                |
|              | Germany                  | 2.62                     | 2.40                     | 2.95                       | 2.71                       |
|              | United Kingdom           | 5.99                     | 4.78                     | 6.06                       | 4.87                       |
|              | Netherlands              | 0.46                     | 0.46                     | 0.47                       | 0.47                       |
|              | Sweden <sup>2</sup>      | 0.01                     | 0.01                     | 0.03                       | 0.03                       |
|              | Hungary                  | 0.00                     | 1.00                     | 0.00                       | 1.00                       |
| Hard coal    | <b>Subtotal</b>          | <b>2.40</b>              | <b>4.61</b>              | <b>2.44</b>                | <b>4.70</b>                |
|              | Germany                  | 0.48                     | 1.95                     | 0.50                       | 1.97                       |
|              | United Kingdom           | 0.00                     | 1.32                     | 0.00                       | 1.35                       |
|              | Netherlands <sup>3</sup> | 1.91                     | 1.34                     | 1.94                       | 1.38                       |
| <b>Total</b> |                          | <b>23.52</b>             | <b>26.48</b>             | <b>21.65</b>               | <b>25.58</b>               |

1. Hydro Germany's net electricity generation includes net pumped-storage-related water flows.

2. Includes fuel oil-based electricity generation.

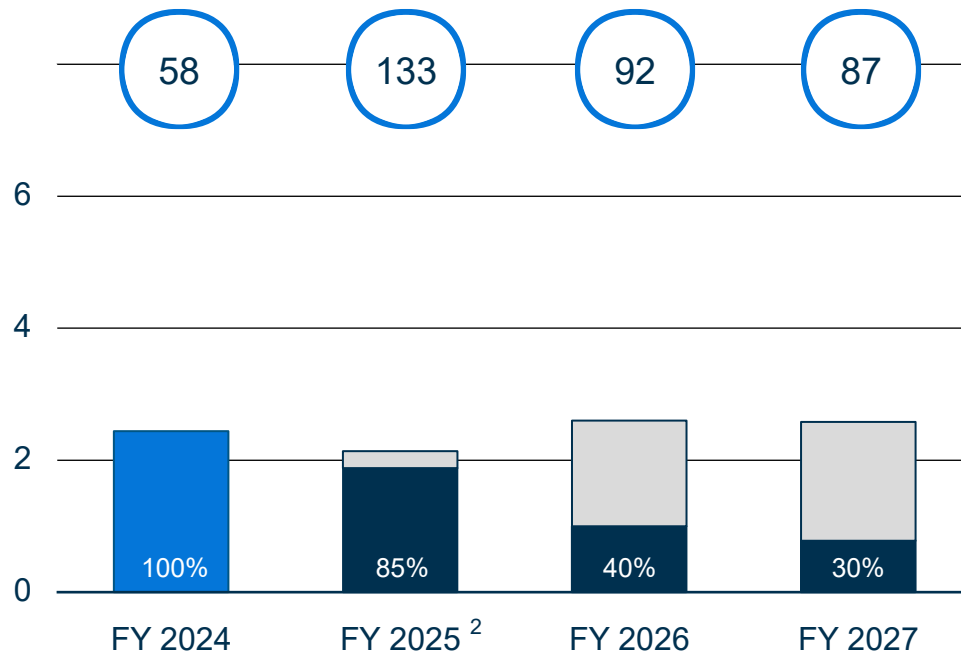
3. Coal-fired generation incl. co-feed biomass (H1 2025: 0.41 TWh (H1 2024: 0.25 TWh).

Note: Deviations may occur due to rounding.

# Outright power hedging in Germany and Nordic – Physical asset positions

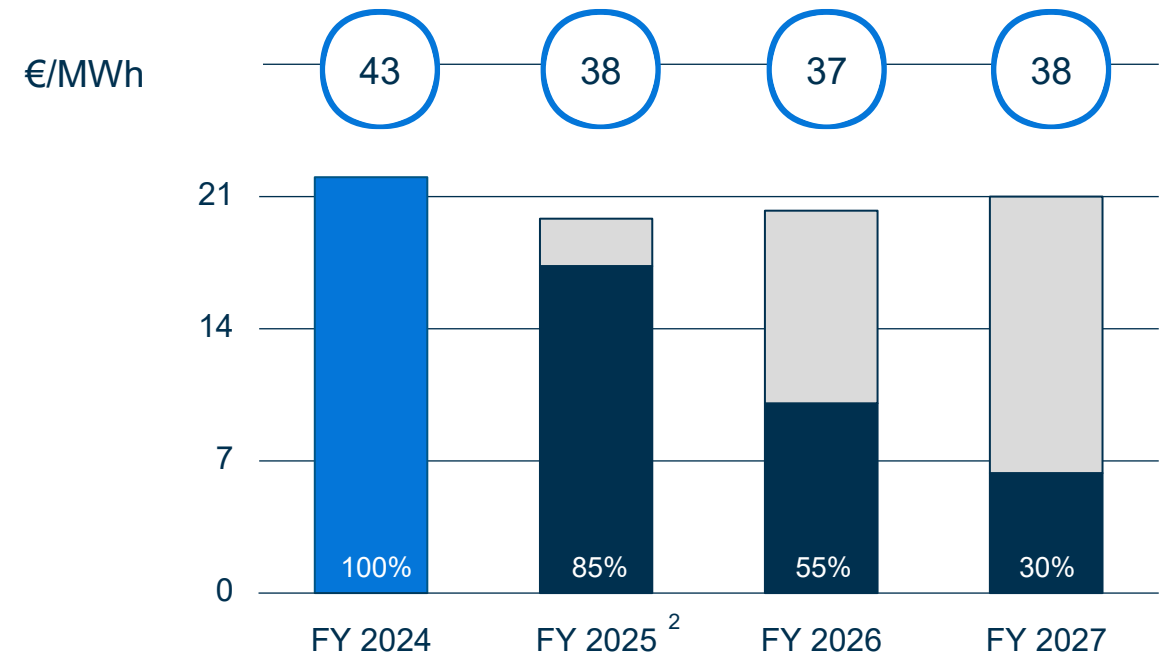
## Hedged prices and hedge ratios Germany<sup>1</sup>

TWh



## Hedged prices and hedge ratios Nordics<sup>1</sup>

TWh

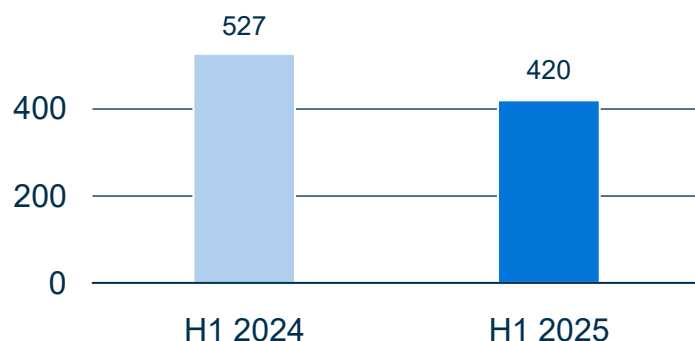


# Adjusted EBITDA – Main earnings drivers by segment

## Green Generation

- Hydro: Nordics increased volumes mitigate lower margins; GER with lower volumes but stronger hedging results
- Nuclear: Lower realized prices; volume mainly down due to prolonged maintenance outage of Oskarshamn 3
- Renewables: In ramp-up mode with low negative contribution

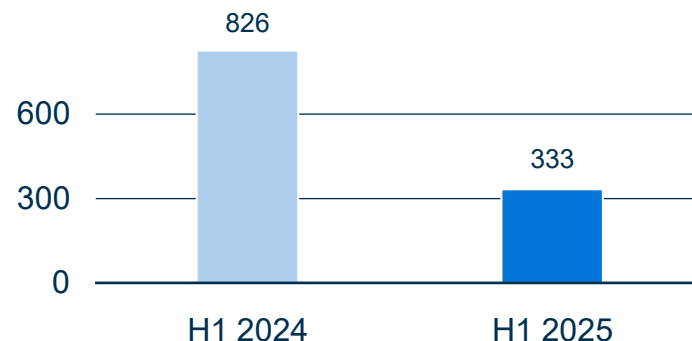
€m



## Flexible Generation

- Gas-fired Generation: Lower hedging margins and sale of CCGT Gönyü / HU
- Coal-fired Generation: Lower margins and strong decline in generation volumes (decommissioning in UK and GER; plants in reserve scheme in GER)
- Carbon phasing-effect: Lower positive impact from intra-year carbon phasing

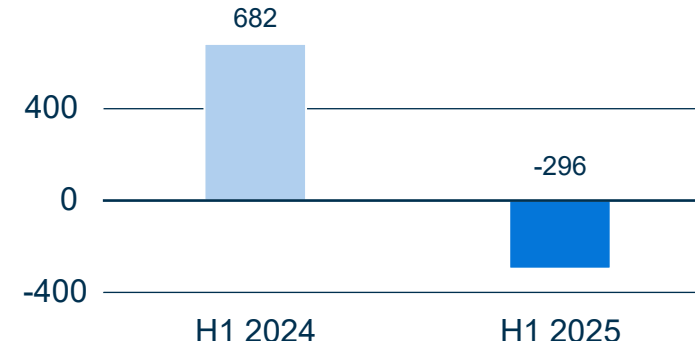
€m



## Greener Commodities

- Gas Midstream: Lower result following past optimization activities and lapse of gas curtailment gains
- Greener Gases: Low negative contribution in slowed ramp-up mode
- Power & Other: Weak hedging result; coal trading in ramp-down mode

€m





# Adjusted EBITDA and Adjusted EBIT by segment

| €m                                     | Q1 2025     | Q2 2025     | H1 2025     | H1 2024      |
|--|-------------|-------------|-------------|--------------|
| <b>Adjusted EBITDA</b>                 | <b>-139</b> | <b>518</b>  | <b>379</b>  | <b>1,743</b> |
| Green Generation                       | 246         | 174         | 420         | 527          |
| Flexible Generation                    | 161         | 172         | 333         | 826          |
| Greener Commodities                    | -492        | 196         | -296        | 682          |
| Administration / Consolidation         | -54         | -25         | -79         | -292         |
| <b>Depreciation &amp; Amortization</b> | <b>-134</b> | <b>-137</b> | <b>-271</b> | <b>-304</b>  |
| Green Generation                       | -33         | -34         | -67         | -63          |
| Flexible Generation                    | -66         | -69         | -135        | -160         |
| Greener Commodities                    | -30         | -29         | -59         | -70          |
| Administration / Consolidation         | -5          | -5          | -10         | -11          |
| <b>Adjusted EBIT</b>                   | <b>-272</b> | <b>380</b>  | <b>108</b>  | <b>1,439</b> |
| Green Generation                       | 213         | 140         | 353         | 464          |
| Flexible Generation                    | 95          | 103         | 198         | 666          |
| Greener Commodities                    | -522        | 167         | -355        | 612          |
| Administration / Consolidation         | -59         | -30         | -88         | -303         |

# Reconciliation of income/loss before financial results & taxes to Adjusted EBIT/DA

| €m  | H1 2025    | H1 2024      |
|---|------------|--------------|
| <b>Income / loss before financial results and taxes</b>   | <b>284</b> | <b>908</b>   |
| Net income / loss from equity investments   | 1          | 1            |
| Depreciation, amortization and impairments charges / reversals                                      | 288        | 324          |
| Economic depreciation and amortization charges / reversals  | 271        | 304          |
| Impairment charges / reversals  | 17         | 20           |
| <b>EBITDA (for informational purpose)</b>   | <b>574</b> | <b>1,232</b> |
| Non-operating adjustments   | -195       | 511          |
| Net book gains (-) / losses (+)   | -27        | 4            |
| Impact of derivative financial instruments  | 214        | 30           |
| Adj. of revenue & cost of materials from physically settled commodity derivatives to contract price | -554       | -133         |
| Restructuring / cost-management expenses (+) / income (-)   | 18         | -3           |
| Miscellaneous other non-operating earnings  | 154        | 613          |
| <b>Adjusted EBITDA</b>  | <b>379</b> | <b>1,743</b> |
| Economic depreciation and amortization charges / reversals  | -271       | -304         |
| <b>Adjusted EBIT (for informational purpose)</b>  | <b>108</b> | <b>1,439</b> |

# Reconciliation of Adjusted EBITDA to Adjusted Net Income (ANI)

| €m   | H1 2025    | H1 2024      |
|--|------------|--------------|
| <b>Adjusted EBITDA</b>                                     | <b>379</b> | <b>1,743</b> |
| Economic depreciation and amortization charges / reversals | -271       | -304         |
| <b>Adjusted EBIT</b>                                       | <b>108</b> | <b>1,439</b> |
| Economic interest result                                   | 54         | 89           |
| Economic other financial results                           | 29         | 36           |
| <b>Adjusted EBT</b>  | <b>191</b> | <b>1,564</b> |
| Income taxes on operating earnings                         | -51        | -417         |
| Less non-controlling interests in operating earnings       | -5         | -8           |
| <b>Adjusted net income (ANI)</b>                           | <b>135</b> | <b>1,138</b> |
| Tax rate on adjusted EBT                                   | 26.5%      | 26.7%        |

# Cash-effective investments

| €m                                  | H1 2025    | H1 2024    |
|-------------------------------------|------------|------------|
| Green Generation                    | 172        | 65         |
| Flexible Generation                 | 148        | 115        |
| Greener Commodities                 | 63         | 36         |
| Administration / Consolidation      | 14         | 13         |
| <b>Total</b>                        | <b>397</b> | <b>229</b> |
| thereof Growth                      | 169        | 91         |
| thereof Maintenance and replacement | 228        | 138        |



# Economic net debt

| €m  | June 30, 2025 | Dec. 31, 2024 |
|---|---------------|---------------|
| Financial liabilities and liabilities from leases (+)                               | 1,685         | 1,899         |
| Commercial paper (+)  | 404           | 328           |
| Liabilities to banks (+)  | 16            | 46            |
| Lease liabilities (+)   | 787           | 860           |
| Margining liabilities (+)   | 54            | 294           |
| Liabilities from shareholder loans towards co-shareholders (+)                      | 367           | 329           |
| Other financing (+)   | 57            | 41            |
| Cash and cash equivalents (-)   | 4,658         | 5,385         |
| Current fixed-term deposits and securities (-)                                      | 1,517         | 1,347         |
| Non-current securities (-)  | 135           | 115           |
| Margining receivables (-)   | 1,113         | 1,064         |
| <b>Net financial position</b>   | <b>-5,738</b> | <b>-6,011</b> |
| Net provisions for pensions and similar obligations (+)                             | 200           | 266           |
| Net provisions for asset retirement obligations (+)                                 | 2,281         | 2,342         |
| Other asset retirement obligations (+)  | 814           | 845           |
| Asset retirement obligations for Swedish nuclear power plants (+)                   | 3,819         | 3,774         |
| Receivables from the Swedish Nuclear Waste Fund recognized on the balance sheet (-) | 2,353         | 2,277         |
| <b>Economic net debt (+) / Net cash position (-)</b>                                | <b>-3,256</b> | <b>-3,404</b> |

# Financial calendar & further information

**6 November 2025**

Quarterly Statement: January - September 2025

**4 March 2026**

Annual Report 2025

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more information



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